



**BOARD MEETING
OF
FNQ Regional Organisation of Councils (FNQROC)
No. 167th**

**Thursday 1 August 2024
11am to 1.30pm**

**Cairns Regional Council
119-145 Spence Street, Cairns QLD 4870
Civic Reception Room 1**

Microsoft Teams meeting

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Agenda

1. WELCOME & ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

2. APOLOGIES

CEO Peter Franks, Mareeba Shire Council

Cr Bruce Gibson, Mayor, Hope Vale Aboriginal Shire Council

3. CONFIRMATION OF PREVIOUS MINUTES

Confirmation of Minutes of the 166th FNQ Regional Organisation of Councils (FNQROC) Board meeting of 6 June 2024.

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4. BUSINESS ARISING FROM PREVIOUS MEETING

4.1 Action items from 6 June 2024 FNQROC Board Meeting

Meeting Date	Action	Responsible person	Status
Feb 2024	Contact DTMR to organise a Roads Session with FNQROC and Northwest ROC.	CEO FNQROC	Ongoing
June 2024	DTMR Presentation and Q&A to be scheduled for future FNQROC Board Meeting on; ageing infrastructure including Kuranda Range Bridge.	FNQROC	Declined
June 2024	Request Councils to identify a member to represent their respective Council on the FNQROC Regional Waste Management Advisory Committee.	FNQROC	Ongoing
June 2024	Discussed Priorities to be formulated into a document and to be distributed to be discussed in the July video meeting to identify the priorities for the August State Delegation.	FNQROC	This Meeting

5. BOARD REPORTS (WITH NOTICE)

5.1 B109 - Regional Drought Resilience Plan (RDRP) Final Report – Hinterland to Gulf and Wet Tropics.

Pages 14 -19

5.2 B110 – Regional Priorities State Delegation

5.2.1 Draft list and Other Details of Strategic priorities

Pages 20 - 27

6. BOARD REPORTS (WITHOUT NOTICE)

Opportunity for Members to raise reports post agenda publication and before the meeting.

7. FINANCIAL REPORTS

7.1 Financial Status Report June – Unofficial

7.1.1 Profit & Loss Statement for year ended 30 June 2024

7.1.2 Balance Sheet as at 30 June 2024

Pages 28 - 31

8. LGAQ POLICY EXECUTIVE DISCUSSION

8.1 Policy Executive Division 10

Verbal Report

8.2 Lucy Greene LGAQ, Lead Intergovernmental Relations (LGAQ)

LGAQ will provide an overview of LGAQ recent activities per the briefing note circulated prior to meeting. (Appendix 1)

9. GENERAL DISCUSSION

Opportunity for board members to raise items for the board without prior notice to discuss.

10. Information for the Board

10.1 Incoming / Outgoing Correspondence

10.1.1 Incoming

- The Honourable Nikki Boyd MP – Minister for Fire and Disaster Recovery and Minister for Corrective Services– 20 June 2024

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10.1.2 Outgoing

- Nil

10.2 Information Reports

10.2.1 Meetings Attended by FNQROC Executive Officer

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10.2.2 Minutes of FNQROC Advisory Committees

- FNQROC Mountain Bike Strategy Workshop – 28 June 2024
Minutes – *available on the website once finalised*
Next Meeting – To be advised
- RRTG Technical Committee – 26 July 2024
Minutes – *available on the website once finalised*
Next Meeting – To be advised
- FNQROC Natural Assets Management Advisory Committee (NAMAC) Meeting – 21 June 2024
Minutes – *available on the website once finalised*
Next Meeting – To be advised
- FNQROC Animal Management Technical Committee Meeting – 25 June 2024
Minutes – *available on the website once finalised*
Next Meeting – To be advised
- FNQROC Climate Resilience Technical Committee Meeting - 18 June 2024
Minutes - available on the website
Next Meeting - 18 October 2024 (Tablelands)

10.2.3 Confidential Meeting Minutes

- FNQROC Sewer Relining and Manhole Program Meeting– 11 June 2024
Minutes – *available on request*
Next Meeting – To be advised
- FNQROC Bitumen Program Meeting – 11 June 2024
Minutes – *available on request*
Next Meeting – To be advised

11. PRESENTATIONS

11.1 Progress Report on Regional MTB Strategy

Travis Sydes will provide an update on progress towards the Regional MTB strategy.

11.2 Representatives – Department of Transport and Main Roads

The representatives to take questions from the Mayors.

11.3 Ricky Clark – FNQ Regional Digital Development Officer, Digital Inclusion, Community Partnerships, Department of State Library of Queensland

To discuss the role and create a connection with Councils in order to aid in improving digital development in Council communities.

12. MEETING SCHEDULE

12.1 Next Meeting

Date & Time Thursday 3 October 2024

Venue Mareeba Shire Council, room to be confirmed

12.2 FNQROC Board Meeting Dates for 2024

Date	Venue
Thursday 3 October 2024	Mareeba Shire Council
Thursday 5 December 2024	Cairns Regional Council

Minutes of the 166th FNQROC Board Meeting

Meeting No	166
Meeting Name	FNQROC Board Meeting
Date	6 June 2024
Time	8.30am
Venue	Mission Beach, Cassowary Coast

REPRESENTATIVES

Cr Matthew Tickner	Cairns Regional Council
Cr Teresa Millwood, Mayor	Cassowary Coast Regional Council
Cr Robyn Holmes, Mayor	Cook Shire Council
Cr Trevor Pickering, Mayor	Croydon Shire Council
Cr Lisa Scomazzon, Mayor	Douglas Shire Council
Cr Barry Hughes, Mayor	Etheridge Shire Council
Cr Ramon Jayo, Mayor	Hinchinbrook Shire Council
Cr Bruce Gibson, Mayor	Hope Vale Aboriginal Shire Council (Online)
Cr Angela Toppin OAM, Mayor	Mareeba Shire Council
Cr Rod Marti, Mayor	Tablelands Regional Council
Cr Alister Gibson, Mayor	Wujal Wujal Aboriginal Shire Council (Online)
Cr Daryl Sexton, Mayor	Yarrabah Aboriginal Shire Council (Online)

CEOS

Mr Andrew Graffen, CEO	Cassowary Coast Regional Council
Mr Brian Joiner, CEO	Cook Shire Council
Ms Jacqui Cresswell, CEO	Croydon Shire Council
Mr Ken Timms, CEO	Etheridge Shire Council
Mr Steve Linnane, CEO	Hope Vale Aboriginal Shire Council (Online)
Mr Peter Franks, CEO	Mareeba Shire Council
Mr Gary Rinehart, CEO	Tablelands Regional Council
Ms Kiley Hanslow, CEO	Wujal Wujal Aboriginal Shire Council (Online)
Mr Richard Wright, CEO	Yarrabah Aboriginal Shire Council (Online)

OBSERVERS

Cr Jeff Baines	Cassowary Coast Regional Council
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Cr Jono Evans, Deputy Mayor	Croydon Shire Council
Cr Mary-Anne Uren, Deputy Mayor	Hinchinbrook Shire Council
Cr Brian Underwood, Deputy Mayor	Yarrabah Aboriginal Shire Council
Mr Ryan Longland	Department of Housing, Local Government, Planning and Public Works
Ms Lucy Greene	LGAQ
Mr Nathan Ruhle	LGAQ

FNQROC STAFF

Mr Anthony Archie	Chief Executive Officer
Mr Travis Sydes	Natural Asset Management & Sustainability Coordinator
Ms Amanda Hancock	Regional Strategic Infrastructure Coordinator
Ms Maria Anselmo	Climate Resilience Coordinator
Ieva Pradal	Regional Procurement Coordinator

APOLOGIES

Cr Amy Eden, Mayor	Cairns Regional Council
Mr John Andrejic, CEO	Cairns Regional Council
Ms Rache Brophy, CEO	Douglas Shire Council

WELCOME & ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

The meeting commenced at 8.30am.

The Chair welcomed everyone to the meeting and acknowledged the Traditional Owners of the land on which we met and paid respects to Elders past, present and emerging.

CONFIRMATION OF PREVIOUS MINUTES

Previous Meeting Minutes

Moved: Cr Trevor Pickering, Mayor
Second: Cr Rod Marti, Mayor

Motion

That the FNQROC Board move that the minutes of the 165th Board Meeting held on 18 April 2024 be confirmed and adopted.

CARRIED

Flying Minutes

Regional Drought Resilience Plan (RDRP) – Hinterland to Gulf and Wet Tropics.

Moved: Cr Barry Hughes, Mayor
Second: Cr Rod Marti, Mayor

Motion

The board endorses the Draft Regional Drought Resource Plans for Wet Tropics and Gulf Hinterland to proceed to the next stage of review by CSIRO, which are confirmed.

CARRIED

BUSINESS ARISING FROM PREVIOUS MINUTES

Action items from 18 April 2024 FNQROC Board Meeting

Minute #	Action	Responsible person	Status
3165a	Contact DTMR to organise a Roads Session with FNQROC and Northwest ROC.	A Archie FNQROC	August Meeting
3165b	DTMR Presentation and Q&A to be scheduled for future FNQROC Board Meeting on; ageing infrastructure including Kuranda Range Bridge.	FNQROC	August Meeting
3175a	Copyright Risk and Compliance Guide – proposal for regional arrangement to be tabled at next meeting.	FNQROC	Complete
3175b	Finance Managers in each FNQROC Council to forward relevant information for submission into LG Sustainability Inquiry.	All	Complete
3175c	FNQROC to organise a special TEAMS meeting to discuss the FNQROC Disaster Recovery Committee.	FNQROC	Complete

BOARD REPORTS WITH NOTICE

B105 – Regional Waste Management & Resource Recovery Advisory Group

Moved: Cr Teresa Millwood, Mayor

Second: Cr Rod Marti, Mayor

Motion:

“The terms of reference for the FNQROC Regional Waste Management Technical Committee are reviewed, and participating Councils nominate a representative for the advisory committee.”

CARRIED

Moved: Cr Angela Toppin, Mayor
Second: Cr Trevor Pickering, Mayor

Motion:

“Nominate Cr Teresa Millwood, Mayor to the role as Chair of the FNQROC Regional Waste Management Advisory Committee.”

CARRIED

Action: Request Councils to identify a member to represent their respective Council on the FNQROC Regional Waste Management Advisory Committee.

B106 – Regional Strategy and State and Federal Delegation

Moved: Cr Barry Hughes, Mayor
Second: Cr Rod Marti, Mayor

Motion:

“That board:

- a) meet again in July via video conference to confirm the regional priorities for an August Queensland Parliament Delegation; and/or
- b) members send a delegation to Queensland State Parliament for the August sitting period 20th to 22nd of August; and/or
- c) members send a delegation to the Australian Federal Parliament for the 2 weeks of sitting period in November.”

CARRIED

BOARD REPORTS WITHOUT NOTICE

Opportunity for Members to raise reports post agenda publication and before or during the meeting.

FINANCIAL REPORTS

B107 – Financial Status Report

Moved: Cr Ramon Jayo, Mayor
Second: Cr Rod Marti, Mayor

Motion: “Notes Financial Status Report”

CARRIED

B107 – Financial Budget 2024/25

Moved: Cr Rod Marti, Mayor
Second: Cr Trevor Pickering, Mayor

Motion: “The board adopts the FNQROC budget for 2024/25, which includes:

- 1) Member Council base contribution for the 2024/2025 financial year is:
 - a) Cairns Regional Council - \$98,260
 - b) Cassowary Coast Regional Council - \$61,720
 - c) Cook Shire Council - \$27,215
 - d) Croydon Shire Council - \$21,272
 - e) Douglas Shire Council - \$38,172
 - f) Etheridge Shire Council - \$21,900
 - g) Hinchinbrook Shire Council - \$36,188
 - h) Hope Vale Aboriginal Shire Council - \$22,266
 - i) Mareeba Shire Council - \$52,901
 - j) Tablelands Regional Council - \$57,642
 - k) Wujal Wujal Aboriginal Shire Council - \$21,286
 - l) Yarrabah Aboriginal Shire Council - \$24,407

- 2) Procurement Contributions:
 - a) Per participating Council, \$25,000 (Cairns Regional Council, Cassowary Coast Regional Council, Cook Shire Council, Douglas Shire Council, Mareeba Shire Council and Tablelands Regional Council);
 - b) Contribute 20% of direct savings realised through their involvement in regional procurement activities (Croydon Shire Council, Etheridge Shire Council, Hinchinbrook Shire Council, Hope Vale Aboriginal Shire Council, Wujal Wujal Aboriginal Shire Council and Yarrabah Aboriginal Shire Council; or
 - c) Councils outside the FNQROC boundary contribute 30% of direct savings realised through their involvement in FNQROC procurement activities.

- 3) Regional Road and Transport contribution remaining 2.75% of council funding received.

LGAQ POLICY EXECUTIVE DISCUSSION

Policy Executive Discussion

Verbal Discussion by Cr Angela Toppin.

Lucy Greene LGAQ, Lead Intergovernmental Relations (LGAQ)

LGAQ provided an overview of LGAQ recent activities per the briefing note circulated prior to meeting. (Appendix 1).

GENERAL DISCUSSION

Refer to Agreed Action Items.

INFORMATION FOR THE BOARD

Incoming / Outgoing Correspondence

Incoming – The Hon Bart Mellish MP – Minister for Transport and Main Roads, Minister for Digital Services – 23 April 2024

Action: Written in response asking the Hon Bart Mellish MP to attend the August Meeting to enable Members to respond to letter.

Outgoing – Nil

Meetings Attended by FNQROC Executive Officer

Noted

Minutes of Advisory committees

FNQROC Regional Water Alliance – 10 May 2024

Noted

FNQ Regional WMRR RRR Plan Implementation Technical Committee #3 – 10 May 2024

Noted

WHS & Wellbeing Committee Meeting – Tuesday 21 May 2024

Noted

FNQ RRTG TC Meeting – 12 January 2024

Noted

FNQROC Mountain Bike Forum – 24 May 2024

Noted

RRTG Technical Committee – 24 May 2024

Noted

FNQROC Natural Assets Management Advisory Committee (NAMAC) Meeting – 29 May 2024

Noted

Climate Resilience Technical Committee Meeting #5 (CRTC) – 31 May 2024

Noted

Confidential Minutes

FNQROC Regional Collection & Ferrous Metal & ULABs Contract Meeting – 15 May 2024

Noted

FNQROC Regional Procurement Meeting #42 – 4 June 2024

Noted

BOARD PRESENTATIONS

Far North Queensland Regional Plan (Department of Housing, Local Government, Planning, and Public Works) – Ryan Longland, Director Regional and Spatial Planning, Planning Group

Action for Department of Housing, Local Government, Planning, and Public Works: The Department to present to all Councils the proposed FNQ Regional Plan and a final review with the FNQROC Members and Minister.

FNQROC Strategy Update

Presentations by all FNQROC staff on their current portfolios.

Action: Discussed Priorities to be formulated into a document and to distributed to be discussed in the July video meeting to identify the priorities for the August State Delegation.

3202 NEXT MEETING

The next meeting will be held in **Cairns on Thursday 1 August 2024.**

There being no further business the Chair declared the meeting closed at **1:00pm**

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Cr Angela Toppin

FNQROC Chair


AGREED ACTION ITEMS

Thursday, 6 June 2024

Meeting	Action	Responsible person
February 2024	DTMR Presentation and Q&A to be scheduled for future FNQROC Board Meeting on; ageing infrastructure including Kuranda Range Bridge.	CEO
June 2024	Written in response asking the Hon Bart Mellish MP to attend the August Meeting to enable Members to respond to letter.	CEO
June 2024	Request Councils to identify a member to represent their respective Council on the FNQROC Regional Waste Management Advisory Committee.	CEO
June 2024	Discussed Priorities to be formulated into a document and to distributed to be discussed in the July video meeting to identify the priorities for the August State Delegation.	CEO

Remaining FNQROC Board Meetings for 2024

Date	Venue
Thursday 1 August 2024	Cairns
Thursday 3 October 2024	Tablelands Regional Council
Thursday 5 December 2024	Cairns

	<p>FNQROC MEETING NOTE</p> <p>DATE 1 AUGUST 2024</p>	<p>B109</p>
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REGIONAL DROUGHT RESILIENCE PLAN – WET TROPICS AND GULF HINTERLAND

Author: Maria Anselmo (DM:XX)

Recommendation:

The board endorses the Regional Drought Resilience Plan for Wet Tropics and Gulf Hinterland.

EXECUTIVE SUMMARY:

CSIRO feedback and recommendations have been considered with minor amendments to both Wet Tropics and Gulf Hinterland Regional Drought Resilience Plans adopted. The final Plans, shaped through significant local collaboration and expertise, and feedback from CSIRO are prepared to be reviewed and endorsed by the FNQROC Board. The final Plans were submitted to both the Federal and State Departments of Agriculture and Fisheries on 30th June 2024. Once the final plans are announced, we wait for the funding package announcement for implementing identified actions.

BACKGROUND:

The Regional Drought Resilience Planning (RDRP) national initiative is a collaborative effort aimed at bolstering drought resilience across Queensland, with particular attention to its diverse agricultural landscapes. This planning effort is integrally tied to the Queensland Strategy for Disaster Resilience, ensuring a harmonised approach to disaster and drought resilience. The draft plans for the Wet Tropics and Gulf Hinterland were developed through a consultative process involving FNQROC, NRM organisations, local councils, academic institutions like James Cook University, and various community and industry stakeholders.

The plans are designed to foster social capital, promote community-led planning, and ensure that the strategies implemented are reflective of the specific needs and characteristics of each region. This local co-design has been supported by insights from both traditional and scientific knowledge bases, ensuring a robust, integrative approach to resilience planning. Furthermore, the Plans have been reviewed by the FNQROC Climate Resilience Technical Committee, ensuring alignment with existing or developing local and regional strategic frameworks and adding an extra layer of scrutiny and expert feedback.

In summary, the FNQROC Board’s endorsement of these plans will be a significant step forward in regional efforts to manage drought risk proactively. This will not only support agricultural sustainability but also enhance the overall socio-economic resilience of the Wet Tropics and Gulf Hinterland communities. The final plans, once refined and endorsed, will play a pivotal role in the proactive management of drought impacts in these regions.

Once plans are approved and funding announced, we move forward with the implementation of the actions identified.

A link to both plans and feedback from CSIRO has been attached to the email for this flying minute board report.

AMENDMENTS

For your information, below is the Regions project team's response to CSIRO suggestions for current plan revisions.

CSIRO Recommendations Adopted – Wet Tropics Regional Resilience Plan

<u>Review component</u>	<u>Suggestion</u>	<u>Region's Response</u>
Component 2: Stakeholder engagement, participation, and partnerships	The plan could be revised now to provide more detail on how the various stakeholders were involved in its co-design, particularly in the development of its proposed priority areas and actions. This would help build trust and confidence among stakeholders and establish the legitimacy and extent of the collective ownership of the plan. Additionally, it would be useful to include a comprehensive report on the outputs of the stakeholder engagement, including recurring themes or concerns from different groups. Greater explanation could also be included on how these outputs from the engagement process influenced the proposed themes, priorities and actions.	Accept- We have added in how the various stakeholders have been involved including the addition of a new diagram (Figure 2). The recurring themes and the results of scenario-based testing have been added in. Changes Applied – pages 7-8.
Component 3: Active learning and adaptive governance	The plan could be revised now to better articulate how reporting and review processes and any associated external reviews will support ongoing structured learning.	Accept- The RDR Plan will be updated to account for how the reporting and review process will support ongoing structure learning. The update will be made to the Monitoring and Evaluation section of the report. Changes applied – page 60.
Component 6: Future scenarios	The plan could be revised now to provide a more detailed description of how and which of the proposed actions were derived and are linked to the future drought scenarios (p. 41). This could include how the specific findings from the stakeholder engagement processes on the 'what if' scenarios and the drought vulnerability assessment informed the proposed intervention options.	Accept – a brief summary of how specific findings from the what-if scenarios informed the proposed actions will be included in the RDR Plan. Changes applied – page 43.
Component 10: Integration between components	The plan could be revised now to identify interactions and linkages by clearly describing the roles and contributions of diverse stakeholders in the different components and articulating the cross-component linkages as a contribution to the plan's MEL framework.	Note - Under each pathway, lead institutions are identified and would be part of the MEL process. If resourced appropriately the host organisation through the established Climate Resilience Technical Committee could facilitate the implementation and monitoring of the Plan, including the MEL framework. This is referenced in the MEL section of the report. In response to Component 3.5; clarification on the roles and contributions of key stakeholders for

		<p>the FDF MEL process is now provided on page 58. Note that further clarification on linkages, roles and contributions will arise during the implementation and MEL process.</p> <p>Changes applied – page 58.</p>
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<u>Review component</u>	<u>Suggestion</u>	<u>Region’s Response</u>
Component 2: Stakeholder engagement, participation, and partnerships	<p>The plan could be revised now to provide more detail on how the various stakeholders were involved in its co-design, particularly in the development of its proposed priority areas and actions. This would help build trust and confidence among stakeholders and establish the legitimacy and extent of the collective ownership of the plan.</p> <p>Additionally, it would be useful to include a comprehensive report on the outputs of the stakeholder engagement, including recurring themes or concerns from different groups. Greater explanation could also be included on how these outputs from the engagement process influenced the proposed themes, priorities and actions.</p>	<p>Accept- We have added in how the various stakeholders have been involved including the addition of a new diagram (Figure 2). The recurring themes and the results of scenario-based testing have been added in.</p> <p>Changes Applied – pages 7-8.</p>
Component 3: Active learning and adaptive governance	<p>The plan could be revised now to better articulate how reporting and review processes and any associated external reviews will support ongoing structured learning.</p>	<p>Accept- The RDR Plan will be updated to account for how the reporting and review process will support ongoing structure learning. The update will be made to the Monitoring and Evaluation section of the report.</p> <p>Changes applied – page 60.</p>
Component 6: Future scenarios	<p>The plan could be revised now to provide a more detailed description of how and which of the proposed actions were derived and are linked to the future drought scenarios (p. 41). This could include how the specific findings from the stakeholder engagement processes on the ‘what if’ scenarios and the drought vulnerability assessment informed the proposed intervention options.</p>	<p>Accept – a brief summary of how specific findings from the what-if scenarios informed the proposed actions will be included in the RDR Plan.</p> <p>Changes applied – page 43.</p>
Component 10: Integration between components	<p>The plan could be revised now to identify interactions and linkages by clearly describing the roles and contributions of diverse stakeholders in the different components and articulating the cross-component linkages as a contribution to the plan’s MEL framework.</p>	<p>Note - Under each pathway, lead institutions are identified and would be part of the MEL process. If resourced appropriately the host organisation through the established Climate Resilience Technical Committee could facilitate the implementation and monitoring of the Plan, including the MEL framework. This is referenced in the MEL section of the report.</p> <p>In response to Component 3.5; clarification on the roles and contributions of key stakeholders for the FDF MEL process is now provided on page 58. Note that further clarification on linkages, roles and contributions will arise during the implementation and MEL process.</p>

		Changes applied – page 58.
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CSIRO Recommendations Adopted - Gulf Hinterland Regional Drought Resilience Plan

<u>Review component</u>	<u>Suggestion</u>	<u>Region's Response</u>
Component 2: Stakeholder engagement, participation, and partnerships	The plan could be revised now to provide more detail on how the various stakeholders were involved in its co-design, particularly in the development of its proposed priority areas and actions. This will help build trust and confidence among stakeholders and establish the legitimacy and extent of the collective ownership of the plan. Additionally, it would be useful to include a comprehensive report on the outputs of the stakeholder engagement, including recurring themes or concerns from different groups. Greater explanation could also be included on how these outputs from the engagement process influenced the proposed themes, priorities and actions.	Accept- We have added in how the various stakeholders have been involved including the addition of a new diagram (Figure 2). Changes applied – page 8.
Component 3: Active learning and adaptive governance	The plan could be revised now to include more details on how, when and who will form the proposed cross-regional drought partnership arrangement across Tropical North Queensland. This partnership could be at the core of a nested governance arrangement that facilitates collaborative implementation of the plan and its MEL framework. The partnership could facilitate structured learning processes critical for adaptive governance and implementation of the plan's actions as circumstances change and new knowledge and experience is acquired. Furthermore, the partnership could articulate governance arrangements with other regional, state and national organisations, and together clarify roles and responsibilities, and rights and resources needed for the key stakeholders (local, regional, state and national) responsible for the implementation of identified actions.	Noted- The actions have identified the lead institutions as part of the Plan through the engagement process. In the implementation phase, how, when and who is dependent on funding for implementation. As FNQROC will host these plans; the Climate Resilience Technical Committee could act as a base for an annual review of the plan and its actions. However, the Technical Committee depends on funding and requires financial resources to facilitate MEL and the structured learning process. Reference pages 52 & 55
Component 5: System description and resilience assessment	The plan could be revised now to better characterise interrelationships between economic, social and environmental factors, and explain how these relationships mediate cascading impacts of drought. This should include considering and articulating the interactions between key components, such as financial, natural, social, human and infrastructure.	Noted- We have identified these relationships via the engagement process and have outlined in the outcomes at the end. Reference pages 46-51.
Component 6: Future scenarios	The plan could be revised now to provide a more detailed description of how the proposed actions were derived, and which are linked to the future drought scenarios (p. 39). This could include how the specific	Accept – a brief summary of how specific findings from the what-if scenarios informed the proposed actions will be included in the RDR Plan.


	findings from the stakeholder engagement processes on the 'what if' scenarios and the drought vulnerability assessment informed the proposed intervention options.	Changes applied – pages 40-41
Component 7: Intervention options and pathways for building regional resilience	The plan could be revised now to identify whether proposed actions aim to maintain, modify and/or transform systems of the region.	Noted- At the end of each strategy, we outline the areas of impact such as people, culture, and environment. The impacts of the actions can each be maintained, modify and transform. The key impact and outcome are identified for each category. Changes applied – pages 46-51.
Component 9: Monitoring, evaluation, and learning	The plan could be revised now to either provide a theory of change or recognise the absence of any theory of change and outline steps that will be taken to develop one. For example, the plan could be revised now to include some explanations in the 'Delivery process' column of the Program Logic table (p. 54-55). The plan could explain the links between the actions for each pathway and the outcomes described (i.e. economic, environmental, social and cultural, and governance outcomes).	Accept- The updated Program Logic Table includes Overall Program Outcomes (i.e. economic, environmental, social, cultural and governance) under the 'Outcomes' column in the MEL section. Changes applied – pages 54-55.
	The plan could be revised now to include information about stakeholder involvement in the development of its priority focus areas and the six pathways to better support its MEL component. This could include which stakeholders will be involved in further updating, implementing and tracking the different plan components, and how doing so will support long-term adaptive management and keep the plan accountable to its intended outcomes. More detail on stakeholder involvement in the development of priority focus areas and pathways is also important given the similarity identified pathways in other Queensland RDR plans.	Accept – Under each pathway, lead institutions are identified and would be a part of the MEL process. If resourced appropriately the host organisation, through the established Climate Resilience Technical Committee could facilitate the implementation and monitoring of the Plan, including the MEL framework. This is referenced in the MEL section of the report. Changes applied – page 55.
Component 10: Integration between components	The plan could be revised now to identify interactions and linkages by clearly describing the roles of diverse stakeholders in, and their contributions to, its different components,	Note - Under each pathway, lead institutions are identified and would be part of the MEL process. If resourced

	<p>and articulating the cross-component linkages. Diagrams and/or tables could be a helpful way to communicate how the plan's components are intended to connect and interact.</p>	<p>appropriately the host organisation through the established Climate Resilience Technical Committee could facilitate the implementation and monitoring of the Plan, including the MEL framework. This is referenced in the MEL section of the report.</p> <p>In response to Component 3.5; clarification on the roles and contributions of key stakeholders for the FDF MEL process in the final MEL section. Note that further clarification on linkages, roles and contributions will arise during the implementation and MEL process.</p>
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ATTACHMENTS

(Links In Email)

1. Regional Drought Resilience Plan - Wet Tropics
2. Regional Drought Resilience Plans CSIRO Review: Wet Tropics (QLD)
3. Regional Drought Resilience Plan – Gulf Hinterland
4. Regional Drought Resilience Plans CSIRO Review: Gulf Hinterland (QLD)

	FNQROC MEETING NOTE DATE 1 AUGUST 2024	B110
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REGIONAL PRIORITIES STATE DELEGATION

Author: Anthony Archie (DM:XX)

Recommendation:

To note and discuss.

EXECUTIVE SUMMARY:

Attached to this is a list of priorities as discussed at the recent June Board Meeting and individually supplied by each Council. The attachment will be distributed separately.

The intention is for regional strategic projects to be identified for the QLD state delegation on the 20th and 21st of August.

ATTACHMENTS

1. Draft list and Other Details of Strategic priorities.

Subject: Draft Priorities for Advocacy

As Far North Queensland continues to evolve and expand, the imperative to enhance and modernise our region's infrastructure, environmental practices, and community services has never been more critical. This document summarises a set of advocacy items. These initiatives are designed to not only address immediate needs but also to lay the groundwork for sustainable growth and resilience in response to both current and future challenges. By investing in these critical areas, we can ensure that Far North Queensland remains vibrant and competitive, while also preserving the natural beauty and heritage that define our region. Each category presented highlights specific projects and strategic enhancements tailored to meet the unique needs and opportunities of Far North Queensland.

Transport and Infrastructure

Labor: Supports infrastructure upgrades to enhance connectivity and productivity, consistent with their commitment to major projects that improve regional transport networks.

The policy document "Powering Australia" by the ALP supports enhancing infrastructure to boost economic growth and connectivity, aligning with the FNQROC's focus on upgrading critical transport routes ([Australian Labor Party](#)).

LNP: Advocates for infrastructure improvements to support regional development and economic growth, likely supporting enhancements to key transport routes.

Currently, there's no specific public document from the LNP detailing policies directly relevant to the FNQROC Draft Priorities in the transport sector. Typically, LNP policies would support infrastructure development to enhance economic opportunities and connectivity in regional areas.

Priorities:

- **Upgrade critical transport routes**, including Cairns/Mareeba access via the Kuranda Range Road, to enhance regional connectivity and support heavy vehicle productivity routes.
 - Labor: Supports infrastructure upgrades to enhance connectivity and productivity, consistent with their commitment to major projects that improve regional transport networks.
 - LNP: Advocates for infrastructure improvements to support regional development and economic growth, likely supporting enhancements to key transport routes.
- **Cairns Western Arterial Duplication**, extending from Redlynch Connector Road to Captain Cook Highway, including the duplication of the rail overpass at Redlynch and a new bridge over the Barron River at Kamerunga.

- Continued work to improve the connectivity from Cairns Airport turn off to Smithfield on the **Captain Cook Highway**, this is a connected priority to the Smithfield to Mareeba, in the National Land Transport Network.
- **Include the Kennedy Highway, from Smithfield to Mareeba, in the National Land Transport Network (NLTN)** due to its status as a national highway.
- Continued support for the **Peninsula Development Road and Bamaga Road**.
- **Upgrade of Ootann Road**, recognised as a road of National Strategic Importance for the Beef Industry.
- **Gilbert River Crossing upgrade**, prompted by safety concerns.
- **Improvement of river crossings on the Southern Section of the Peninsula Development Road**, including at Northern Laura and McLeod Rivers, to ensure connectivity to Cape York and Cooktown.
- Query on the **readiness of the Tableland Range Roads and Cook Highway** for the upcoming wet season.

Replacement of the **Kuranda Barron Bridge** needs to have an expedited process before load limits are decreased further, which will affect the regional economy and operations drastically.

- Request for the State to review the **Cairns to Northern Tablelands Access Strategy** since the 2023/24 flooding events.
- Address connectivity issues on the **Bruce Highway during the wet season**.

Income and Financial Sustainability:

Labor: The Queensland Labor Party's policy is outlined in their general policy platform. They support equitable financial models to ensure that Queensland receives a fair and just portion of federal revenues. This approach aims to enhance the sustainability and growth of local economies across the state, which would directly impact local government income through more stable and potentially increased funding.

LNP: Their approach to local government funding within their broader policy framework, emphasising fiscal responsibility and the efficient delivery of government projects. Their policy document, "The Right Priorities for Queensland's Future," highlights a commitment to reducing government waste and ensuring projects are delivered on time and within budget, which indirectly supports local government funding by aiming for a more streamlined allocation of resources and financial sustainability (DCLNP).³

Priorities:

- Advocacy for **State Agencies to pay council rates** due to typical State agencies utilising land in valuable areas of our communities. .
- Call for **increased transparency in the FAG methodology** and corrections where necessary.
- Reducing the amount of competitive grants. **Grants that are non-competitive for very small regional councils**
- Reduced compliance submissions, the time for internal staff to focus on being sustainable than filling out forms defining how they are not sustainable to multiple different agencies.
- Delays in grant payments being sent is causing problems, specifically when constructing assets due to the our regions dry and wet season.

Regional Plan:

FNQ Regional Plan is currently in the final stages of development. A two stakeholder engagements are left to be facilitated. Over the next two weeks the Department will be facilitating briefing sessions with individual Councils, then a final briefing session with Minister Scanlon and the respective Mayors.

One policy post and during briefing we are wanting to be included is **Strategic Rehabilitation Areas (SRA's)** this will enable Natural Resource Managers to seek funding to ensure areas of rainforest have an ability to rejuvenate. Furthermore it also establishes areas for which development can and can't occur. Make it more transparent for developers, councils, and state when dealing with applications for such things as Windfarms.

Cairns needs to increase in density which will requires higher density living. However the insurance cost make these development's financially unviable. LGAQ has a position on this an is a State election

Water Security:

Labor: Promotes sustainable agricultural practices and water security measures, which aligns with supporting catchment and irrigation projects.

The "Queensland Energy and Jobs Plan" promotes sustainable water management and support for agricultural productivity through water security measures, matching the FNQROC's priorities in water security ([Department of Energy and Climate](#)).

LNP: Focuses on agricultural productivity and water management to ensure water security for farming, aligning with their policies on enhancing agricultural infrastructure. The LNP generally advocates for robust infrastructure development, including water management to support agriculture and urban needs in Queensland.

- Support for the **Flinders Gilbert catchments** irrigation scheme.

- Advancement of **the Lakeland Irrigation Project**.
- Implementation of **Cairns Water Security Stage 1** for Drinking Water Supply. (Federal)
- Support for **Douglas Water Security Drinking Water Supply**. Thanking the state minister.
- FNQROC to advocate for a **longer-term business case period beyond the current 30 years** for water security projects. (State)
- **Water Capability study**, October about regional resourcing of staff as well as little bit of infrastructure efficiency.

Renewable Energy:

Labour: The "Powering Australia" policy outlines significant commitments to renewable energy, aiming to reduce emissions and create jobs, which supports the FNQROC's renewable energy initiatives ([Australian Labor Party](#))

LNP: Historically supports renewable energy projects that boost economic development and job creation, especially in regional areas.

Priorities:

- Promotion of renewable energy projects and upgrading of existing energy infrastructure to support reverse power flows, promotes micro grids in communities, and enhancing energy reliability in off-grid locations.
- SRA's again

Housing Shortage:

Labour: The document "Working for Australia" by the ALP outlines initiatives for building new homes "Homes for Australia" and investing in affordable housing "Social Housing Accelerator", resonating with FNQROC's goals to address housing shortages (Australian Labor Party).

The "Homes for Queenslanders" policy aligns well with the FNQROC Draft Priorities, particularly in the sections focusing on housing and community services. The policy's comprehensive approach to addressing housing shortages, enhancing social housing provisions, and supporting vulnerable populations resonates with FNQROC's emphasis on improving housing availability and affordability in Far North Queensland.

Liberal: No specific documents could be located detailing the Queensland LNP's current policies on housing within the context of FNQROC's priorities, there is point made in "[Securing Our Foundation](#)", which details; Improving housing affordability with more land supply, and Working closely with local governments to plan and deliver our Regional Plans and more housing for Queenslanders.

Priorities:

- Addressing severe housing shortages for **social, affordable, and professional housing**.
- **Local Housing Action Plan regional strategy** to be formulated by FNQROC based on the collective housing plans. CEO will collate shortly

Digital Infrastructure:

Labor: Again, "Powering Australia" includes elements that would support the enhancement of digital infrastructure, crucial for economic and service connectivity in Far North Queensland.

The Queensland Labor Party's "Our Thriving Digital Future" strategy is designed to enhance digital connectivity and skills across the state, with a strong focus on regional areas like Far North Queensland. It aims to improve internet access, digital literacy, and government services digitally, ensuring all communities, including vulnerable and remote ones, benefit from the digital economy. This strategy supports regional development and helps bridge the digital divide, making it highly relevant for advancing Far North Queensland's digital infrastructure and capabilities.

LNP: LNP typically supports technological advancements to aid regional development; however, specific policies were not available through a search.

Priorities:

- **Enhancement of broadband, mobile, and satellite connectivity across FNQ** to support economic development and essential services.
- Addressing the significant digital divide as highlighted by **FNQROC's mobile blackspot audit**, which found that 70% of our 5,100-kilometer heavy vehicle and tourism routes are in blackspots. This initiative requires collaboration with telecommunications companies, emergency services, and relevant industries.
- Council's still have concerns with the 3G shutoff/replacement project.

Environmental Protection:

Labor: "Conserving Nature – a Biodiversity Conservation Strategy for Queensland". This strategy outlines comprehensive measures to protect, restore, and manage biodiversity, which is crucial for regions like Far North Queensland that are home to unique species and habitats. It aims to mitigate threats to biodiversity through targeted conservation efforts, enhancing ecosystem resilience and promoting community engagement in conservation activities. This strategic approach not only helps in preserving the unique biodiversity of the region but also supports sustainable development by integrating biodiversity conservation into economic and social planning.

LNP: The initiatives under the "Helping Our Environment and Biodiversity" strategy, such as the Environment Restoration Fund and the 10-year Threatened Species Strategy, are highly relevant to Far North Queensland, a region rich in unique ecosystems and species. The investment in habitat restoration, fire management, and species recovery efforts is particularly crucial following events, helping to protect and rehabilitate the diverse flora and fauna of Far North Queensland. These actions align with regional conservation goals to preserve and enhance the natural environment amidst ongoing climate challenges.

Priorities:

- Investment in sustainable management and conservation projects for key environmental assets like the Great Barrier Reef and Wet Tropics.
- **Cost shifting** with the **Biosecurity Act** on Councils
- Funding for Amazon Frogbit
- Funding for Neem Tree
- Parks ability manage back burning without the appropriate approvals or notifications which in remote areas includes Councils – Croydon LGAQ submission

Resource Recovery and Waste Management:

Labor: The Queensland Labor Party focuses on advancing a zero-waste society through its Waste Management and Resource Recovery Strategy. The strategy emphasizes the principles of a circular economy to maximize the life and value of materials. Key actions include enhancing recycling systems, reducing overall waste production, and supporting community and business initiatives for sustainable waste practices. The plan aims for long-term growth in the recycling sector and improved waste management across all levels of society.

Liberal: The LNP does not provide a detailed public waste management policy specifically for Queensland on their main web pages or in their values outline.

Priorities:

- **Implementation of the FNQROC Resource Recovery Plan** to improve recycling and waste management processes across the region.
- Discussion on the appropriateness of the **State waste levy** based on regional distances. Further Details provided by Cairns Regional Council.
- The challenges presented by the **regulation of PFAS and PFOS and states waste policy**.

Mountain Biking:

Information will include a summary from the Regional MTB Strategy.

Disaster Recovery Betterment:

Publication by QRA reports that the 2023 performance data reveals that out of 423 betterment projects subsequently impacted by natural disasters, 79% experienced no damage or only minor damage. This resilience translates to substantial cost savings; for example, an investment of \$174 million in these projects has resulted in approximately \$397.5 million in avoided costs.

Key examples include the Aurukun Access Road, which has been impacted ten times but consistently demonstrates improved resilience due to betterment efforts. The QRA notes that

these projects not only save on reconstruction costs but also provide numerous intangible benefits such as enhanced community connectivity, continuity of essential services, and environmental protection.

FNQROC Councils would agree with the statement on enhancing community connectivity and resilience in a region's economy that is affected each year with weather events. With this knowledge FNQROC will be further advocating for an increase in the amount of betterment going forward, this will reduce the reliance on DRFA funding into the future.

Current projects

- QRA process putting FNQ at risk if another event was to hit 5 months.
- TMR main roads and Councils working together to facilitate a works program together.
- NEMA funding support from QLD Government for a position to review the recent

Gravel Pits new ILUA requirements:


The state government, which manages the hundreds of quarries scattered across the outback, recently changed its interpretation of the federal Native Title Act 1993.

It means councils must form Indigenous Land Use Agreements (ILUA) with the native title holders for each individual gravel pit.

That process can take more than 12 months, but many western and north-western councils have been notified that their current permits will expire within weeks.

According to the Department of Agriculture and Fisheries (DAF), the change was made in 2020 when native title interests conflicted with the Forestry Act 1959.

"As a result, the basis on which some sales permits were issued for state-owned quarry materials was examined and DAF decided to resolve these matters by agreement specifically by Indigenous Land Use Agreements (ILUA)," a department spokesperson said.

	FNQROC MEETING NOTE DATE 1 AUGUST 2024	
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Author: Anthony Archie (DM:XX)

Recommendation:

Note the financials.

EXECUTIVE SUMMARY:

The attached financial statements as at 30 June 2024 are presented for the board's notation. Please note that these figures represent the unaudited financials and are subject to adjustments following the completion of the external audit process.

ATTACHMENTS

- Profit and Loss for the period 1 July 2023 to 30 June 2024
- Balance Sheet as at 30 June 2024

Balance Sheet

Far North Queensland Regional Organisation of Councils 30241 As at 30 June 2024

30 JUNE 2024

Assets

Bank

Cheque Account	89,719.26
FNQROC Savings	1,432,607.82
Total Bank	1,522,327.08

Current Assets

Accounts Receivable	103,959.00
Total Current Assets	103,959.00

Total Assets

1,626,286.08

Liabilities

Current Liabilities

Accounts Payable	91,137.99
ANZ Credit Card:FNQROC	9,234.40
GST	(20,497.57)
Payroll Liabilities:AL Payable Current	38,400.48
Payroll Liabilities:LSL Payable Current	21,216.00
Payroll Liabilities:LSL Payable Non-Current	124,584.00
Rounding	(0.19)
Total Current Liabilities	264,075.11

Total Liabilities

264,075.11

Net Assets

1,362,210.97

Equity

Current Year Earnings	(128,606.77)
Opening Bal Equity	293,928.07
Retained Earnings	1,196,889.67
Total Equity	1,362,210.97

Profit and Loss

Far North Queensland Regional Organisation of Councils 30241 For the year ended 30 June 2024

2024

Trading Income

Climate Resilience: Corporate Greenhouse Gas Inventories	41,985.00
Climate Resilience: Resilience Program	27,000.00
FNQROC: Annual Contribution	599,642.00
FNQROC: Miscellaneous: Staff Christmas Party	349.10
Regional Procurement: Annual Procurement Contribution	25,000.00
RRTG: Annual 2.75% contribution	163,817.97
RRTG: Funding/Subsidies	152,064.00
Water: DESBT Water Services Agreement	30,000.00
Water: Short Term Projects: QWrap Funding	50,000.00
Wet Tropics Bio Security Future	19,000.00
Total Trading Income	1,108,858.07

Gross Profit

1,108,858.07

Other Income

Interest Income	12,587.79
Total Other Income	12,587.79

Operating Expenses

Asset Management: Internal Meeting Expenses: Catering	363.64
Audit & Accounting Fees	59.09
Bank Service Charges	167.94
Climate Resilience: Climate Resilient Councils Program	110,912.97
Climate Resilience: Corporate GHG Inventory	(1,204.55)
Climate Resilience: Keeping Our Cool Project	1,036.36
FNQROC: Chairs Honorarium	6,000.00
FNQROC: External Meeting Expenses: Registration Fees	5,133.30
FNQROC: External Meeting Expenses: Travel, Accom & Meals	20,562.46
FNQROC: Internal Meeting Expenses: Catering	4,954.15
FNQROC: Internal Meeting Expenses: Miscellaneous	543.54
FNQROC: Mayoral delegations	3,549.54
FNQROC: Mayoral delegations - accommodation, meals, travel expenses	3,508.78
FNQROC: Miscellaneous expenses	3,516.29
FNQROC: Mobile Phone Expenses	1,834.86
FNQROC: Recruitment Services	7,600.00
FNQROC: Salaries	254,383.35
FNQROC: Staff Christmas Party	1,432.65
FNQROC: Stationery & Office Expenses	5,448.94
FNQROC: Stationery & Office Expenses:Website	423.00
FNQROC: Subscription/membership	29,638.34
FNQROC: Training	3,890.91
FNQROC: Uniforms	226.00

FNQROC: Vehicle Expenses	20,335.35
Infrastructure: Mobile Phone Expenses	674.32
Infrastructure: Salaries	148,674.65
Infrastructure: Subscriptions/membership	340.00
Miscellaneous	7.73
Nat Asset: External Meetings: Registration Fees	3,174.63
Nat Asset: External Meetings: Travel, Accom & Meals	515.71
Nat Asset: Internal Meeting Expenses: Catering	1,204.20
Nat Asset: Internal Meeting Expenses: Miscellaneous	91.64
Nat Asset: Miscellaneous	1,295.45
Nat Asset: Mobile Phone Expenses	674.32
Nat Asset: Salaries	130,265.89
Nat Asset: Stationery & Office Expenses	2,133.18
Nat Asset: Subscription/membership fees	1,403.94
Nat Asset: Vehicle Expense	6,516.20
Preparation of procurement and construction documents	20,386.36
Reg Planner/economic development: External Meetings: Travel, Accom & Meals	361.01
Reg Planner/economic development: FNQ Regional Plan consultant	53,336.00
Reg Planner/economic development: Internal Meeting Expenses: Catering	805.91
Reg Planner/economic development: Mobile Phone Expenses	674.32
Reg Planner/economic development: Salaries	94,137.31
Regional Development Manual: External Meetings: Travel, Accom & Meals	188.19
Regional Development Manual: Internal Meeting Expenses: Catering	64.13
Regional Development Manual: Legal Expenses	2,890.46
Regional Development Manual: Stationery & Office Expenses	1,592.91
Regional Procurement: Bitumen Reseal Project	15,460.00
Regional Procurement: Bitumen Reseal Project:Project Coordinator Fees	43,600.00
Regional Procurement: Mobile Phone Expenses	662.57
Regional Procurement: Salaries	107,658.17
Regional Procurement: Sewer Relining - Consultant Fees	(15,460.00)
RRTG: External Meetings: Travel, Accom & Meals	12.84
RRTG: Internal Meeting Expenses: Catering	504.70
RRTG: Regional Road Trip	1,039.50
RRTG: RRTG Management Tool	16,110.00
SCDF Project - Procurement and Contracts Training 2024	24,841.82
Waste: External Meeting Expenses: Registration Fees	27.27
Waste: External Meeting Expenses: Travel, Accom & Meals	2,084.93
Waste: Internal Meeting Expenses: Catering	333.82
Water: External Meeting Expenses: Registration Fees	35.00
Water: External Meeting Expenses: Travel, Accom & Meals	2,457.48
Water: FNQROC Regional Water Capability Plan	94,574.80
Water: Internal Meeting Expenses: Catering	384.36
Total Operating Expenses	1,250,052.63
Net Profit	(128,606.77)



Minister for Fire and Disaster Recovery and
Minister for Corrective Services

20 June 2024

1 William St
Brisbane Qld 4000
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ABN 65 959 415 158

Ref No: QRATF/24/3698

Mr Anthony Archie
Far North Queensland Regional Organisation of Councils
ceo@fnqroc.qld.gov.au

Dear Mr Archie

Thank you for your application to the Commonwealth's Disaster Ready Fund (DRF) for the Project: Regional Risk and Disaster Management.

I am pleased to inform you that, following assessment by the Queensland Reconstruction Authority (QRA), as the Minister responsible, I endorsed your project, which has been submitted to the National Emergency Management Agency (NEMA) for consideration of funding.

I understand NEMA will now undertake its own robust assessment to determine which projects will be successful to receive funding. Unfortunately, Queensland has no further input or influence as to which projects will receive funding and understands that the Commonwealth will make announcements by July 2024. QRA will communicate with you throughout this process if NEMA requires any further information or clarification.

Should the Commonwealth deem your project successful for funding, QRA Chief Executive Officer, Jake Ellwood will write to you again to inform you of next steps.

If you have any questions in the meantime, please feel welcome to contact the QRA Grants team directly at grants@qra.qld.gov.au.

Queensland has a strong commitment to strengthening disaster resilience and I commend you for your project and wish you the best of luck with funding.

Yours sincerely

The Honourable Nikki Boyd MP
**Minister for Fire and Disaster Recovery and
Minister for Corrective Services**



**Meetings attended by: Anthony Archie, FNQROC Executive Office
For the period: 6 June 2024 to 23 July 2024**

DATE	MEETING DETAILS
13 June 2024	Australian National University – National Security
14 June 2024	Cairns Post Futures
18 June 2024	State Opposition Budget Lunch
19 June 2024	QLD Cairns Public Hearing Telecommunications
26 June 2024	QTC
10 – 12 July 2024	ROC Assembly
15 – 18 July 2024	Economy Roadshow
24 July 2024	TC Jasper Transport Recovery Coordination Alliance - SARA Agency Briefing
22 July 2024	Advance Cairns