AGENDA
FNQROC BOARD MEETING NO. 133
10 December 2018 at 10.00 AM

Civic Reception Room, Cairns Regional Council, Spence St, Cairns

1 Chairs Welcome & Acknowledgement of Traditional Owners

2 Apologies noted

3 Board Presentations

3.1 Mr Julian Chan, Principal Policy Officer, Waste Policy & Legislation, DES re Waste Levy	**15 Mins**
3.2 Mr Adrian Jefferies, Executive Director, Waste Levy Taskforce, DES re FNQ Waste Infrastructure Plan	**15 Mins**
3.3 Mr Simon Hawker, Senior Corporate Finance Advisor, QTC re Waste Implementation Plans with DES	**15 Mins**
3.4 Ms Janelle Menzies, CEO Yarrabah Aboriginal Shire re Finance Assistance Grants (FAGs) Methodology	**15 Mins**

4 Confirmation of Previous Minutes

4.1 Minutes of Meeting held on 08 October 2018 — Pages 1-7

5 Business Arising from Previous Minutes: 08 October 2018

Minute Number	Action Item	Responsible Person(s)	Status
2569	Member councils to send any new/amended briefing notes for Brisbane to Ms Irvine ASAP	Member Councils	Complete
2569	Ms Irvine to send list of heavy vehicle network within our Regional Investment Strategy request for quote to member councils to review as this will be the list FNQROC will submit for ROSI consultations.	Ms Irvine / Member Councils	Complete
2569	Amend FNQ Road Investment and Planning advocacy briefing to request "If we are able to attract 80% Federal Funding on roads in our region will the State contribute 20%".	Ms Irvine	Complete
2569	To reduce time out of the office, when we have Brisbane delegations, the FNQROC Board meeting is to be held on the Monday morning in Cairns before the Mayors and EO fly out.	Ms Irvine	Noted for 2019 Diary Planning
2571	That the FNQ Regional Roads Investment Strategy evaluation report be sent to FNQROC board for adoption via flying minute.	Ms Irvine	Complete

6 Advocacy

6.1 Advocacy update from member Councils

6.2 Advocacy update from FNQROC

6.2.1	FNQROC Brisbane Delegation (15-17 Oct '18) Advocacy Summary Report	See FNQROC Website
6.2.2	FNQROC Advocacy Matrix (Federal)	Pages 8-12

7 Strategic Operational Plan

7.1 FNQROC Regional Roads Assessment	**To be tabled**
7.2 FNQROC Our Natural Assets Regional Strategic Framework: For endorsement	Pages 13-30

8 Discussion Topics

8.1 Cairns Shared Vision: Seeking FNQROC support	
8.2 FNQROC Executive Officer: Employment Contract	**Sent via email separately**

9 Incoming/Outgoing Correspondence (23 Sept – 23 Nov 2018)

9.1 Incoming

Nil for noting

9.2 Outgoing

Letters of thanks to Ministers/Shadow Ministers from FNQROC Chairman post-FNQROC Brisbane delegation (DM#5916134)
Letter to Hon Leeanne Enoch MP, Minister for the Environment & GBR re Draft End of Waste Code Bio-solids Copy sent to local MPs (DM#5928538)
Letter to Deparment of Environment & Science re Draft End of Waste Code Bio-solids (DM#5929379)

10 FNQROC Policy Review

10.1 Nil to report

11 FNQROC Reports and MOUs

11.1 Nil to report

12 Financial Statements

12.1 Profit & Loss Statement: Current FY to 26 Nov 2018	Pages 31-32
12.2 Balance Sheet: Current FY to 26 Nov 2018	Page 33
12.3 Expenses to Budget	Page 34

13 Meetings attended by FNQROC Executive Officer Page 35-36

14	**Minutes of FNQROC Advisory Committee Meetings attended between 23 Sept – 23 Nov 2018**	
	14.1 FNQROC Economic Development Meeting (28/09/18)	See FNQROC Website
	14.2 FNQ Water Alliance Meeting (25/10/18)	See FNQROC Website
	14.3 FNQROC Planners Group Meeting (02/11/18)	See FNQROC Website
	14.4 FNQ RRTG Technical Committee Meeting (09/11/18)	See FNQROC Website
15	**Confidential Meeting Minutes (23 Sept – 23 Nov 2018)**	
	15.1 FNQROC 18/19 Bitumen Resealing & Line-marking Meeting No. 4 (19/10/18)	Conf. Annex Pages 1-7
	15.2 FNQROC Regional Removal & Beneficial Reuse of Bio-solids (08/11/18)	Conf. Annex Pages 8-17
	15.3 FNQROC Regional Collection & Removal of Ferrous Scrap Metal & ULABs – Contract Meeting No. 4 (20/11/18)	Conf. Annex Pages 18-26
16	**LGAQ Policy Executive Update (Standing Item)**	Pages 36-xx
17	**General Business**	
	17.1 TTNQ proposal re Tourism Development Coordinator for discussion	Verbal
	17.2 LGAQ Council Comparison Website re Public reporting on Council Performance	See LGAQ Website
18	**Next Meeting Date**	

2019 Dates to be circulated by end of December

Far North Queensland Regional Organisation Of Councils

MINUTES OF THE 132ND BOARD MEETING

MONDAY 08 October 2018

The Barramundi Discovery Centre, Karumba

REPRESENTATIVES:	Cr Jack Bawden, Mayor	Carpentaria Shire Council
Deputy Chair	Cr Peter Scott, Mayor	Cook Shire Council
	Cr Trevor Pickering, Mayor	Croydon Shire Council
	Cr Warren Devlin, Mayor	Etheridge Shire Council
Chair	Cr Tom Gilmore, Mayor	Mareeba Shire Council
	Cr Joe Paronella, Mayor	Tablelands Regional Council
	Ms Janelle Menzies, CEO	Yarrabah Aboriginal Shire Council
	Mr Stephen Linnane, CEO	Hope Vale Aboriginal Shire Council
CEO'S:	Ms Linda Cardew, CEO	Cook Shire Council
	Mr Bill Kerwin, CEO	Croydon Shire Council
	Mr Peter Franks, CEO	Mareeba Shire Council
OBSERVERS:	Cr Jeff Baines	Cassowary Coast Regional Council
	Cr Michael Sands	Yarrabah Aboriginal Shire Council
	Mr Adam Sadler	Cassowary Coast Regional Council
	Cr Wayne Kimberley	Cassowary Coast Regional Council
	Cr Bing Chew	Croydon Shire Council
	Cr Kim Graynor (Deputy Mayor)	Croydon Shire Council
	Cr Lenore Wyatt	Mareeba Shire Council
FNQROC STAFF:	Ms Darlene Irvine	Executive Officer
	Mr Lachlan Rankine	Regional Strategic Infrastructure Coordinator

UNCONFIRMED

APOLOGIES:	Mr Bob Manning, Mayor	Cairns Regional Council
	Mr John Andrejic, CEO	Cairns Regional Council
	Cr John Kremastos, Mayor	Cassowary Coast Regional Council
	Mr James Gott, CEO	Cassowary Coast Regional Council
	Mr Bill Davis (Exec Director)	Cassowary Coast Regional Council
	Cr Julia Leu, Mayor	Douglas Shire Council
	Mr Mark Storemer, CEO	Douglas Shire Council
	Cr Ramon Jayo, Mayor	Hinchinbrook Shire Council
	Cr Mary Brown, Deputy Mayor	Hinchinbrook Shire Council
	Mr Allan Rayment, CEO	Hinchinbrook Shire Council
	Cr June Pearson, Acting Mayor	Hope Vale Aboriginal Shire Council
	Mr Justin Commons, CEO	Tablelands Regional Council
	Ms Eileen Demaal-Hall, CEO	Wujal Wujal Aboriginal Shire Council
	Cr Ross Andrews, Mayor	Yarrabah Aboriginal Shire Council
	Mr Mark Girard	Queensland Treasury Corporation
	Ms Diana Lollato	Queensland Treasury Corporation
	Mr Michael Rowland	Weipa Town Authority
	Hon Mark Furner MP	Minister for Agriculture Industry Development and Fisheries
	Ms Amanda Hancock	Procurement Coordinator
	Ms Linda Richardson	Office & Project Coordinator
	Cr Desmond Tayley, Mayor	Wujal Wujal Aboriginal Shire Council
	Mr Travis Sydes	Natural Asset and Sustainability Coordinator
	Mr Mike Hayward, CEO	Carpentaria Shire Council
	Mr Norm Garsden, CEO	Etheridge Shire Council
INVITED GUESTS	Mr Luke Hannan	LGAQ

2565 Chair's Welcome & Acknowledgement of Traditional Owners

The meeting commenced at 10:05am. Chair, Cr Tom Gilmore, Mayor Mareeba Shire Council welcomed everyone to the meeting.

Cr Gilmore acknowledged the Traditional Owners of the land on which we meet today and paid respects to Elders past, present and emerging.

Cr Jack Bawden gave an overview of Carpentaria Shire Council and the Barramundi Discovery Centre.

Cr Bawden also thanked the Chair and Deputy Chair for our recent delegation to Canberra. Thanks also passed on to Linda for the work she has done.

2566 Apologies and welcome to guests

As noted.

2567 Confirmation of Minutes

MOVED: Cr Joe Paronella

SECOND: Cr Trevor Pickering

That the minutes of the 131st FNQROC Board Meeting held on 13 October 2018 be confirmed.

CARRIED

BUSINESS ARISING OUT OF MINUTES

2545 Minute – A copy of the presentation by Cummings Economics to be distributed with the minutes.

Complete

2546 Minute – The FNQROC Board resolved for each Council to table Drought Appeal concepts to councillors/staff at next individual meetings, to gauge feedback to support either (a) combined fundraiser music festival, (b) individual events on a singular weekend, or (c) straight donation to agreed charity/organisation.

Complete

2546 Minute – ADD FNQROC Drought Appeal Initiatives to next FNQROC Board Agenda re outcomes of feedback.

See Agenda Item 8.1

2527 + 2549 Minute – Mr Sydes to circulate Biosecurity Queensland written update (re Local Government Biosecurity Plans policy) to board once received, or provide further update at next Board meeting.

In progress / Awaiting written response

2554 Minute – All councils to confirm early participation re Canberra Delegation (17-20 Sept) and Brisbane Delegation (15-19 Oct) to assist with travel planning.

Complete

2557 Minute – Ms Irvine to circulate a GBR Briefing Note and proposed drafted letters to Government stating the FNQROC position

Complete

UNCONFIRMED

2564 Minute – All councils to confirm early participation re FNQROC Board Meeting (7-9 Oct) to assist with travel planning

Complete

ADVOCACY

2568 Advocacy update from member Councils

- See Canberra delegation report.

2569 Advocacy update from FNQROC

Post FNQROC Canberra Delegation (September 2018) Advocacy Summary Report tabled

- It is important we keep going back. Benefits may not happen tomorrow but we will see benefits. This is a big part of our job as Mayors.
- It's important to pick up the phone and follow up with these people – don't be afraid to do this.
- Want to be able to build the relationship to be able to get them out here.
- Hold FNQROC board meetings when we have delegations to help logistics. When in Brisbane – do in Cairns the morning or the day before.

Pre FNQROC Brisbane Delegation (15-19 October 2018) DRAFT Meeting Schedule / EOIs re Briefing Topics

- State briefs identified to date:
    - Cairns City Deal;
    - Cooktown 2020 National Indigenous Reconciliation Event;
    - Digital Connectivity – Normanton to Karumba Fibre Optic Project;
    - Gilbert River Project;
    - Management of the Great Barrier Reef into the Future;
    - Mossman Mill and Transitioning the Sugar Industry;
    - National Partnership on Remote Housing;
    - Road Planning and Investment in FNQ;
    - S165 Industrial Relations Act 2016;
    - Tully Multi-Use Sports Complex and Grandstand;
    - Waste Levy Impacts on Councils;
    - Yarrabah Social Housing.

Cr Warren Devlin discussed the federal government investment of 80/20 which is ok if it is a State road but is an issue on a local government road i.e. Ootann and Richmond-Croydon Rd. Cr Devlin coined the term Strategic local roads of national significance (tourism, energy, agriculture, mining as it relates to the National economy).

We need to build argument around these roads and their contribution to the national economy.

UNCONFIRMED

Perhaps we should ask the State if we get federal 80% contribution to a local road through ROSI they contribute the 20% given it is part of a corridor.

ROSI – FNQROC make a submission – needs to be consistent with member councils.

ACTION: Member councils to send any new/amended briefing notes for Brisbane to Ms Irvine ASAP

ACTION: Ms Irvine to send list of heavy vehicle network within our Regional Investment Strategy request for quote to member councils to review as this will be the list FNQROC will submit for ROSI consultations.

ACTION: Amend FNQ Road Investment and Planning advocacy briefing to request "If we are able to attract 80% Federal Funding on roads in our region will the State contribute 20%".

ACTION: To reduce time out of the office, when we have Brisbane delegations, the FNQROC Board meeting is to be held on the Monday morning in Cairns before the Mayors and Executive Officer fly out.

STRATEGIC OPERATIONAL PLAN

2570 Yellow Crazy Ant Eradication Program

Going well – WTMA is ask for $6mil per year from July 2019 to continue its successful program.

2571 FNQ Regional Roads Investment Strategy Briefing

Lachlan left the room 11.37am

Ms Irvine provided an update on the request for quote process, organisations invited to quote and quotes received. Ms Irvine also provided an update on the evaluation process.

RESOLVED

That the FNQ Regional Roads Investment Strategy evaluation report be sent to FNQROC board for adoption via flying minute.

Lachlan returned to the room 11.40am

DISCUSSION TOPICS

2572 Drought Appeal Initiatives and media opportunities via Brisbane Delegation Cocktail Reception (17 Oct)

Significant discussion was had around the table with a number of differing points put across which are all valid. There was clearly no consensus around the table to the matter was closed.

UNCONFIRMED

CORRESPONDENCE

Noted

FNQROC POLICY REVIEW

Nil

FNQROC REPORTS AND MOU

Nil

FINANCIAL STATEMENTS

2573 Profit and Loss and Balance Sheets Financial YTD

MOVED: Cr Trevor Pickering

SECOND: Cr Jack Bawden

That the Profit and Loss and Balance Sheet Reports for the financial year to date be accepted.

CARRIED

ATTENDANCE & MINUTES OF MEETINGS

2574 Meetings Attending by Executive Officer (25 July – 28 Sept)

Noted

2575 FNQROC Advisory Committee Meeting Minutes (23 July – 23 Sept)

Noted

2576 Confidential Meeting Minutes (23 July – 23 Sept)

Noted

LGAQ POLICY EXECUTIVE UPDATE

A copy of the LGAQ Policy Executive distributed prior to the meeting.

Mr Hannan provided a brief verbal update of the following key items, with other items accepted as noted in the tabled Update.

UNCONFIRMED

GENERAL BUSINESS

2577 Next Meeting: 10 December 2018 in Cairns commencing @ 10:00am

Meeting Close: 12.33pm

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Cr Tom Gilmore

Chair

UNCONFIRMED

ACTION ITEMS

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First Name	Surname	Party	Turnbull Portfolio (5 March 2018)	Morrison Portfolio (26 August 2018)	2018 27-29 Mar	2018 18-20 Sept	2018 Ad Hoc	2019 -
Hon Karen	Andrews MP	Liberal		Minister for Industry, Science and Technology				
Senator the Hon Simon	Birmingham MP	Liberal		Minister for Trade, Tourism and Investment		X		
Hon Andrew	Broad MP			Assistant Minsiter to the Deputy Prime Minister				
Hon Scott	Buchholz MP			Assistant Minister for Roads and Transport				
Senator the Hon Matthew	Canavan MP	Nationals	Minister for Resources and Northern Australia	Minister for Resources and Northern Australia	X	X		
Senator the Hon Michaelia	Cash MP	Liberal		Minister for Small and Family Business, Skills and Vocational Education				
Hon Darren	Chester MP	Nationals	Deputy Leader of the House Minister for Veterans' Affairs Minister Assisting the Prime Minister for the Centenary of ANZAC Minister for Defence Personnel	Minister for Veterans Affairs Minister for Defence Personnel Deputy Leader of the House		X		
Hon Steven	Ciobo MP	Liberal	Minister for Trade, Tourism and Investment	Minister for Defence Industry				
Hon Richard	Colbeck MP			Assistant Minister for Agriculture and Water Resources				
Hon David	Coleman MP			Minister fo rImmigration, Citizenship and Multicultural Affairs				
Senator the Hon Mathias	Cormann MP			Minister for Finance and the Public Service		X		
Hon Mark	Coulton MP	Nationals	Assistant Minister for Trade, Tourism and Investment	Assistant Minister for Trade, Tourism and Investment				
Hon Peter	Dutton MP	Liberal	Minister for Immigration and Border Protection	Minister for Home Affairs		X		
Hon Warren	Entsch MP	Liberal	Member for Leichhardt	Member for Leichhardt	X	X		
Senator David	Fawcett MP	Liberal		Assistant Minister for Defence		X		
Senator the Hon Mitch	Fifield	Liberal	Deputy Leader of the Government in the Senate Minister fo rthe Arts Minister for Communications	Minister for Communications and the Arts	X			
Hon Paul	Fletcher MP	Liberal	Minister for Urban Infrastructure and Cities	Minister for Families and Social Services				

Hon Josh	Frydenberg MP	Liberal	Deputy Leader Minister for the Environment and Energy	Treasurer		X		
Hon Alex	Hawke MP			Special Minister of State				
Hon Sarah	Henderson MP			Assistant Minister for Social Services, Housing and Disability Services				
Hon Greg	Hunt MP	Liberal	Minister for Health					
Mr Steve	Irons MP	Liberal		Assistant Minsiter to the PM		X		
Hon Michael	Keenan MP	Liberal		Minister for Human Services and Digital Transformation				
Hon Michelle	Landry MP			Assistant Minister for Children and Families		Cxld		
Hon Sussan	Ley MP		Minister for Health	Assistant Minister for Regional Development and Territories				
Hon David	Littleproud MP	Nationals	Minister for Agriculture and Water Resources	Minister for Agriculture and Water Resources				
Hon Michael	McCormack MP	Nationals	Deputy Prime Minister Minister for Infrastructure and Transport and Regional Development	Deputy Prime Minister Minister for Infrastructure and Transport and Regional Development	X	X		
Senator the Hon James	McGrath	Liberal	Assistant Minister to the Prime Minister	Senator for Qld ONLY (No Portfolio)		Cxl		
Senator the Hon Bridget	McKenzie MP	Nationals	Minister for Regional Communications Minister for Rural Health Minister for Sport	Minister for Regional Services, Sport, LG and Decentralisaton		X		
Hon Scott	Morrison MP	Liberal	Treasurer	Prime Minister				
Hon Kelly	O'Dwyer MP	Liberal		Minister for Jobs, Industrial Relations and Women				
Senator the Hon Marise	Payne	Liberal	Minister for Defence	Minister for Foreign Affairs				
Hon Christian	Porter MP			Attorney-General				
Hon Melissa	Price MP	Liberal	Assistant Minister for the Environment	Minister for the Environment	X			
Hon Christopher	Pyne MP	Liberal	Leader of the House Minister for Defence Industry	Minister for Defence Leader of the House				
Hon Linda	Reynolds CSC			Assistant Minister for Home Affairs				
Hon Stuart	Robert MP			Assistant Treasurer				
Senator the Hon Anne	Ruston	Liberal	Assistant Minister for Agriculture and Water Resources	Assistant Minister for International Development and the Pacific				
Senator the Hon Nigel	Scullion MP	Country Liberal	Minister for Indigenous Affairs and Leader of the Nationals in Senate	Minister for Indigenous Affairs and Leader of the Nationals in Senate	X	X		
Senator the Hon Zed	Seselja			Assistant Minister for Treasury and Finance				
Hon Augus	Taylor MP	Liberal		Minister for Energy		X		
Hon Dan	Tehan MP	Liberal		Minister for Education				
Hon Alan	Tudge MP			Minister for Cities, Urban Infrastructure and Population				
Hon Ken	Wyatt AM MP		Minister for Indigenous Health and Minister for Senior Australians and Aged Care	Minister for Indigenous Health and Minister for Senior Australians and Aged Care				

First Name	Surname	Party	Shadow Minister Portfolio	2018 27-29 Mar	2018 18-20 Sept	2018 Ad Hoc
Hon Anthony	Albanese MP	Australian Labor	Shadow Minister for Infrastructure, Transport, Cities and Regional Development Shadow Minister for Tourism		X	
Hon Chris	Bowen MP	Australian Labor	Shadow Treasurer		X	
Hon Tony	Burke MP	Australian Labor	Shadow Minister for Environment and Water Shadow Minister for the Arts		X	
Hon Linda	Burney MP		Shadow Minister for Families and Social Services			
Hon Mark	Butler MP	Australian Labor	Shadow Minister for Climate Change and Energy		X	
Senator the Hon Kim	Carr MP		Shadow Minister for Innovation, Industry, Science and Research			
Dr Jim	Chalmers MP		Shadow Minister for Finance			
Ms Lisa	Chesters MP	Australian Labor	Shadow Assistant Minister for Rural and Regional Australia		X	
Hon Jason	Clare MP	Australian Labor	Shadow Minister for Resources and Northern Australia Shadow Minister for Trade and Investment		X	
Hon Julie	Collins MP		Shadow Minister for Ageing and Mental Health			
Mr Pat	Conroy MP	Australian Labor	Shadow Assistant Minister for Infrastructure Shadow Minister for Climate Change and Energy		X	
Senator Patrick	Dodson	Australian Labor	Shadow Assistant Minister for Indigenous Affairs and Aboriginal and Torres Strait Islanders		X	
Hon Mark	Dreyfus QC MP		Shadow Attorney-General Shadow Minister fo rNational Security			
Senator the Hon Don	Farrell	Australian Labor	Deputy Leader of the Opposition in the Senate Shadow Special Minister of State Shadow Minister for Sport			
Hon Joel	Fitzgibbon MP	Australian Labor	Shadow Minister for Agriculture, Fisheries and Forestry Shadow Minister for Rural and Regional Australia		X	
Hon Ed	Husic MP		Shadow Minister for Digital Economy			
Mr Stephen	Jones MP	Australian Labor	Shadow Minister for Regional Communications and Shadow Minister for Regional Services, Territories and Local Government	X	X	

Hon Catherine	King MP		Shadow Minister for Health and Medicare			
Hon Richard	Marles MP	Australian Labor	Shadow Minister for Defence		X	X
Senator Claire	Moore	Australian Labor	Shadow Minister for International Development and the Pacific		X	
Hon Shayne	Neumann MP	Australian Labor	Shadow Minister for Immigration and Border Protection		X	
Hon Brendan	O'Connor MP		Shadow Minister for Employment and Workplace Relations			
Hon Tanya	Plibersek	Australian Labor	Deputy Leader of the Opposition Shadow Minister for Education & Training Shadow Minister for Women			
Hon Amanda	Rishworth MP		Shadow Minister for Early Childhood Education and Development			
Ms Michelle	Rowland MP	Australian Labor	Shadow Minister for Communications			
Hon Bill	Shorten MP	Australian Labor	Leader of the Opposition Shadow Minister for Indigenous Affairs and Aboriginal and Torres Strait Islanders		X	
Hon Warren	Snowdon MP	Australian Labor	Shadow Assistant Minister for Northern Australia Shadow Assistant Minister for Indigenous Health		X	
Senator the Hon Penny	Wong	Australian Labor	Leader of the Opposition in the Senate Shadow Minister for Foreign Affairs			

Qld Senators

First Name	Surname	Party	Senator Portfolio	2018 27-29 Mar	2018 18-20 Sept	2018 Ad Hoc
Senator Anthony	Chisholm	Australian Labor	Senator for Queensland	X	X	X
Senator Murray	Watt	Australian Labor	Senator for Queensland	X	X	
Hon Bob	Katter	Katter Party			Cxd	

Our natural assets

Regional strategic framework

FNQROC

Far North Queensland Regional Organisation of Councils

Version 1.5, October 2018

Version 1.4, Draft for consultation, August 2018.

All communications t.sydes@fnqroc.qld.gov.au

Vision

Far North Queensland's natural assets are managed to ensure positive economic, environmental, and social outcomes.

Executive summary

The natural assets of Far North Queensland are central to our culture, well-being and prosperity. They form the mainstay of our region's economy and productivity and provide for us a tropical lifestyle which is as unique as it is diverse.

The combined role of governance, operations, policy and strategy mean local governments are well placed to bring to bear positive influence and support for our communities in respecting and managing our natural assets and environment. The FNQROC's foundation of regional advocacy, resource sharing and collaboration across councils provide an established platform which enables unique opportunities for joint learnings, innovation, leadership, technical excellence and partnerships with our collective community.

'Our natural assets' is presented as a strategic framework which builds on the legacy of three iterations of the *FNQ Regional Pest Management Strategy* spanning from 2004 to present. This iteration of the partnership marks the evolution from a pest management strategy to a whole-of-system natural asset approach which considers environmental, social and economic elements simultaneously. This big picture approach is captured across the four core themes of biosecurity, community, economy and natural systems. The themes outline the unique attributes, opportunities and risks we seek to address which are in turn supported by key strategies identified as the most effective pathways to achieve the outcomes.

The framework sets a 10 year timeframe and maps the desired outcomes which will assist in achieving the strategic vision. 'Our natural assets' aims to enable a project and product (output) focused delivery which provides sound pathways to understanding and achieving outcomes. As a strategy it is based from the ground-up on fundamental principles which seek to identify and build on local government and community's key strengths and seek to redress or make opportunities where we are lacking.

Importantly the framework is guided by a monitoring and evaluation plan which builds on a foundation of learning by doing and assists to ensure the design, delivery and communication maintains a line of sight to achieving the desired outcomes.

Fundamental principles

The regional strategic framework is underpinned by three fundamental principles which guide the design and delivery of programs and projects. These are in turn guided by the strategic priorities established in individual council Corporate Plans and the FNQROC Strategic Economic Priorities.

Strategic

The framework is guided by the 'strategy triangle' (page 14) which is a conceptual underpinning of planning/doing within the domain of the public-sector. It considers the essential interaction between the principles of public value, operational capacity and legitimacy & support (Moore 1995) as the building blocks of a strategic course of action which is able to deliver public value.

Key criteria

- Public value - Solving this problem or delivering this product/project would bring significant value to the region or the community.
- Legitimacy and support - There is significant support to work towards the solution or delivering this product/project.
- Operational capacity- We have the capacity and resources to work on the problem or product.

Culturally aware

Beyond the technical considerations, respecting and managing our natural assets and environment is about people and place. This is ultimately reflected in the culture (ideas, customs and social behaviour) of our region. By embracing our regional culture we acknowledge the ancient and ongoing connection to country of First Nations people; as well as the diverse and evolving culture of our contemporary communities.

Key criteria

- How does it engage and support Traditional Owner groups and organisations in shared learning, knowledge and joint management?
- How does it listen and learn from the cultural landscape, community experience, perspectives and aspirations?

Climate ready

The regional climate, especially temperature and extreme events, affects the safety and prosperity of our region. "*There is strong scientific consensus about climate change and it is critical to understand the implications of this when planning how we manage the landscape." Wet Tropics Plan for People and Country*.(www.wettropicsplan.org.au)

Key criteria

- How does it build capacity, knowledge and systems to enable adaptation and resilience of our communities to changing or evolving natural asset management needs and risks?

Vision	*Far North Queensland's natural assets are managed to ensure positive economic, environmental and social outcomes.*	
Program logic		
Long term outcomes (10+ years) Changes and achievements we can quantify	The diverse natural, cultural and social values of our natural assets are maintained and are resilient to the future risks they might face.	Councils have the operational and institutional capacity to work with our communities to manage our natural assets sustainably.
Intermediate outcomes (5+ years) Indicators we can measure	Our natural assets The extent and condition of our natural assets are maintained and improved.	
	Our knowledge Councils and communities understand the risks and required responses to protect and manage our natural assets.	
	Our capacity Councils and communities can demonstrate an enhanced capacity and adoption of sustainable management of natural assets.	
	Our leadership and partnerships. Councils and communities can demonstrate an improved level of partnership and integration.	
Key Strategies		
Short –term outcomes (1-2 years) The key strategies, activities and products which are required to achieve the regional vision.	Communication o Review and rebuild current information delivery communication approaches with more informed community engagement approaches. o Engage more directly with future generations. o Provide clear evidence-based guidance to executive for targeted and informed advocacy. o Evolve from an information biased approach to engagement to ground solution based approaches.	
	Capability o Continue to develop and improve regional partnerships. o Establish clear demarcation of roles and responsibilities across levels of government. o Acknowledge, reward and incentivise positive investment and promote and support community, industry and governance champions. o Lead by example through informed integration and communication across departments and areas of operation. o Enable innovative solutions and approaches in communities and councils.	
	Risk awareness o Establish our monitoring and evaluation capability to inform and guide management investment, regional advocacy and community engagement. o Utilise risk assessment and analysis approaches in the design and prioritisation of projects and programs.	
	Informed decision making o Establish clear line-of-sight investments to deliver measurable outcomes. o Incorporate short, intermediate and long term considerations into the planning, implementation and review of programs and projects. o Develop indicators and measures which are trackable and transparent to guide the implementation and review of programs and projects.	

Core themes

The scope of 'our natural assets' strategic framework is defined by four core themes. These themes map the key assets and areas for investment and provide an outline of the theme itself, why it is important, and how it relates to natural assets.

Biosecurity	Community	Economy	Natural systems

Action statements introduce each of the four core themes and their unique challenges and opportunities. The key elements of the action statements and their intended purpose are outlined below.

Our current strengths describe where we are meeting goals and have solid foundations on which to work into the future; these are the things we are doing well and the capacities we already have.

Our current weaknesses and risks describe the shortcomings we seek to address or the vulnerabilities we need to consider when planning for the future.

Outcomes and targets define where we would like to be in 5-10 years. These are mapped in the program logic.

Measures and methods we can use to monitor and evaluate progress towards targets and outcomes. These are determined at the design stage of a project or program and mapped in more detail in the monitoring and evaluation plan.

Policy and advocacy messages relating to the theme are outlined to guide and inspire communication, consultation and program/project design.

Supporting materials outlines the current tools and capacity we have at hand as well as the future tools and capacity we would like to develop to achieve the outcomes.

Biosecurity

What is biosecurity? Risks to our natural assets are posed in many different forms and guises from the familiar such as pest animals and weeds, to increasingly broad impacts from new risks ranging from pathogens (e.g.- Panama disease) to invertebrates (e.g.- tramps ants). An increasingly connected world and changing climatic conditions are global trends beyond our immediate control but will continue to increase our exposure to risk and place pressure on our capacity to respond. Many of these pressures are likely to be in addition to those we are currently managing. Biosecurity is the steps and measures we take to respond to and protect us from these risks.

Why is biosecurity important? Biosecurity risks have a direct impact on our natural assets, economy and lifestyle. In addition to the immediate damage they do they can also significantly increase routine management costs, draw continuing complaints from community and pressure councils to direct management resources to reactive rather than proactive investment. It is important to address biosecurity risks in a balanced investment which acknowledges the often significant and established issues we already have; while responding quickly to new and emerging issue before they become established.

Investment areas	○ Invasive plants and animals (pests and weeds). ○ Other biosecurity risks (diseases, pathogens, invertebrates).
Where are we now?	Strong and well established regional partnerships and networks. Well established joint planning processes, communication tools and approaches. Comprehensive knowledge of distribution of most priority weeds. The bottom line (economic, social, environmental, cultural) impacts of biosecurity issues are unsustainable. Our current exposure to risk is too high and continues to increase. Responsibility and risk are not shared across all players.
Where do we want to be in 5-10 years?	Responsibility for action and investment in management is shared across all relevant parties. The impacts of biosecurity risks are understood and responded to. Our exposure to risk is minimised (to an acceptable, can-live-with level). Collaborative, effective and integrated operations are enabled across council/s.
What measures can we use to report &map progress?	Quantitative impacts of biosecurity issues -hectares infested, catchments impacted, loss in production, resources directed to management actions, coast avoided. Qualitative impacts of biosecurity issues – liveability, customer satisfaction, level of awareness and engagement, access for cultural and recreational purposes, diversity and health of key native species and communities.

What are the key policy and advocacy messages?	• Biosecurity requires an ongoing commitment and a long-term governance outlook. • Prevention and early intervention are the most cost-effective investments. • Risk and exposure is increasing due to factors out of our control or influence. • Resources required include non-monetary investment – we need to diversify our resource base to share the responsibility. • Knowledge, partnerships and detailed community engagement are essential building blocks of our response.
Supporting materials	
Current tools	• Local Area Biosecurity Plans and advisory groups. • Regional Taskforce MOU. • Weed spread prevention codes and practice and guidelines
Tools we would like to develop	• Qualitative and quantitative biosecurity Indicators - to assess condition, establish baseline and map progress in management. • Survey approaches to establish and benchmark community experience, expectations, investment and engagement in biosecurity. • Marketing tools and products.

Community

Who are our communities?
The Far North has a diverse range of communities from regional cities and service centres to local settlements, rural villages, indigenous communities, remote communities and rangelands. "*Our communities place high value on the health and resilience of our natural resources and the services they provide to our social, economic and cultural wellbeing*". *Wet Tropics Plan for People and Country*.(www.wettropicsplan.org.au)

Why are our communities important to our natural assets? Our communities are the key to sustaining our natural assets. Well informed approaches to engagement which build real solutions and partnerships with people and places are the key to transforming local governments role in respecting and managing our natural assets and environment.

Investment areas	○ Urban and peri-urban people and places. ○ Rural, remote and regional people and places. ○ Current and future generations.
Where are we now?	There are many well established community led groups, programs and partnerships conducting on ground work in the restoration and protection of our natural assets. We have a well-represented and engaged agricultural community particularly regarding water quality and productivity improvement. There is a diverse range of community based planning and consultation products and approaches already developed across local government and NRM groups. Gaps in community awareness and knowledge of what can be done and what needs to be done. Current communication and engagement strategies are not always effective or inclusive of community perspectives and values. Approaches and tools we are using are not always well informed or resourced; local governments have technical expertise in operational work but often lack the community engagement and behaviour change skills which may be required. Sometimes challenged by poor strategic outcomes and challenges in balancing parochial and global perspectives.
Where do we want to be in 5-10 years?	Community have awareness, capacity and ownership to fulfil their obligations and aspirations in sustaining and managing our natural assets. Sustainable/ sustained resourcing is accessible. Councils have an improved understanding of importance of natural assets across all communities. Communities and councils can demonstrate improved

	stewardship outcomes.
What measures can we use to report &map progress?	Quantitative measures of participation, ground based targets, trends and service delivery, diversification of resources. Qualitative measures of community engagement, participation and stewardship.
What are the key policy and advocacy messages?	Local government has a changing role in the management and protection of our natural assets and is a key partner along with the community. Better understanding of the constraints and incentives to community/council engagement and participation in natural asset management will improve the design of programs and projects.
Supporting materials	
Current tools	Corporate plans (Community plans, planning scheme strategic framework). Customer service and request systems. Plans, tools, approaches and resources housed with partner groups.
Tools we would like to develop	Qualitative and quantitative Indicators - to assess condition, establish baseline and map progress in management. Alternative economic approaches to incentivise/enable participation. Survey approaches to establish and benchmark community experience, expectations, investment and engagement in natural asset management. Marketing tools and products.

Economy

How does our economy relate to our natural assets?
Increasingly our economy is also measured in non-monetary terms, often described as natural assets or ecosystem services. The concept of natural assets applies an economic or service (social, cultural) value to either components (soil, air, water) or systems (habitat, climate) from the natural world. Much like built assets, natural assets measure the natural world as physical or monetary units, but also by the measure of the services or resources they can sustain. The benefits which flow from natural systems, such as quality of life, are often framed as ecosystem services. Ecosystem services considers the interdependencies between the built and natural world and the considerable and irreplaceable value of the essential building blocks of clean air and water, shelter, food and fibre without which we could not survive.

Why is our economy important to our natural assets? In the FNQ region a significant portion of our economy is derived either directly or indirectly from the productivity and diversity of our natural assets across reef, rainforest and rangeland ecosystems.

Investment areas	• Agriculture. • Tourism. • Industry. • Ecosystem services and non-monetary economy.
Where are we now?	Our monetary economy is fuelled by our unique tropical environment and productivity. Our industry and agricultural sectors are engaged, organised and well informed of productivity and sustainability of their business. There is a diverse range of community based planning and consultation products and approaches already developed across local government and NRM groups. Our natural assets are exposed to significant risk and transformative impacts which may alter their capacity to support our future economy and livelihoods. Our natural assets are currently exposed to significant /increasing and accumulative economic costs and impacts. Contradictory investments and competing interests challenge the sustainability of our natural economy.
Where do we want to be in 5-10 years?	Increased re-investment in supporting the health and resilience of our natural assets and environment. Improved stewardship and development/diversification of alternative economic and resourcing of natural asset management. More comprehensive understanding of our current and future risk and the key strategies to mitigate or adapt. Natural assets included in mainstream asset management plans.

What measures can we use to report & map progress?	Linked economic health indicators to environmental health indicators (e.g. other score cards). Qualitative measures of the benefits of the development and adoption of improved practices and governance. Qualitative and quantitative measures of participation, engagement and investment in sustaining our natural assets.
What are the key policy and advocacy messages?	Our natural assets are integral to the health of our regional economy, productivity and lifestyle. There are many emerging and unrealised opportunities to create stronger reinvestment in our natural assets. The value of our natural assets has the opportunity to appreciate and increase over time as population and demand for resources increase. Compound stressors and threats to our natural assets may create instability and uncertainty to all sectors.
Supporting materials	
Current tools	Corporate plans and economic development plans. Sector based plans, tools, approaches and resources. Socio-economic research, reports and products.
Tools we would like to develop	Qualitative and quantitative Indicators - to assess condition, establish baseline and map progress in management. Alternative economic approaches to incentivise/enable participation. Survey approaches to establish and benchmark community experience, expectations, investment and engagement in natural asset management. Natural asset management plans for local government owned and managed natural assets.

Natural systems

What are our natural systems? Natural systems include all terrestrial, freshwater and marine habitats right down to the air we breathe. The environmental integrity of natural systems are often categorised in relation to their pre-European condition. Many of our natural systems are highly modified or repurposed as a result of denser settlement, agriculture and infrastructure. Our region is also unique in its global recognition of both the Wet Tropics and adjoining Great Barrier Reef World Heritage Areas. Regardless of their condition or current use, all natural systems have an intrinsic value (the individual worth of their component parts) as well as an overarching value (the contribution made by products and services to the essential components of life).

Why are our natural systems important? Our natural systems underpin the fabric of our society, culture and economy. Much of our lifestyle and well-being is dependent on the choices and opportunities available to us through our natural systems. They face pressures from historical and legacy issues like land clearing and soil erosion as well as future trends and current threats such as climate change and invasive species.

Investment areas	○ Coasts and marine. ○ Waterways and catchments. ○ Landscapes and vegetation. ○ Wildlife and habitat.
Where are we now?	Many of our natural assets are included in protected areas such as National Parks and World Heritage Areas. The community values our natural assets, tropical lifestyle and diverse environment. Our Corporate plans acknowledge the importance of our natural assets and a healthy environment. Our natural assets draw international and Australian visitors to the region. Stressed or degraded systems have reduced resilience to recover from current stressors. Increasingly complex pressures on individual species, habitat and systems make them vulnerable to irreversible change. We have many knowledge and implementation gaps concerning the management of natural systems. The resilience or future sustainability of our natural systems is often compromised or not known (not future proof). Natural systems often have an unquantified value which reduces opportunities across all sectors.
Where do we want to be in 5-10 years?	Understanding of when and what management interventions can improve health and resilience of natural systems. Understanding of likely trajectories and future states of natural assets to enable future transitions/adaptation and change. System health indicators developed and established (stable/improving).

	◎ Values for natural systems established ◎ Improved stewardship outcomes, local government and community uptake, participation and innovation.
What measures can we use to report &map progress?	Existing or new Indicators (Reef reporting, water quality, biosecurity plans). Level of integration. Report cards. Community and visitor values of natural systems. Levels of engagement and adoption of stewardship initiatives. Progress against objectives and visions of corporate plans.
What are the key policy and advocacy messages?	Local government is well placed to champion the importance of our natural systems and the contributions they make to our well-being. There are opportunities for benefits to be delivered by improved systems, practices and integration within the service delivery and operation of councils. The community places great importance on the health of and benefits they derive from healthy natural systems.
Supporting materials	
Current tools	Corporate plans (Community plans, Planning scheme/ strategic frameworks). Plans, tools, approaches and resources housed with partner groups.
Tools we would like to develop	Qualitative and quantitative Indicators - to assess condition, establish baseline and map progress in management. Alternative economic approaches to incentivise/enable participation. Survey approaches to establish and benchmark community experience, expectations, investment and engagement in natural asset management. Marketing tools and products.

Supporting plans and tools

The following existing and planned supporting materials, products and partnerships are integral to respecting and managing our natural assets. They are grouped under each of the core themes of the strategy. Solid coloured captions represent resources we already have; outlined captions are resources we need to develop.

Biosecurity (page 5)

- Local Area Biosecurity Plans
- Local advisory groups
- Regional taskforce MOU
- Codes of practice & guidelines

Biosecurity (page 5)

- Baseline indicators
- Qualitative surveys
- Marketing tools
- Regional weed spread prevention network
- Compliance tools

Natural systems (page 11)

- Corporate plans
- Planning scheme strategic framework
- Socioeconomic reports and products
- Reef 2050 plans and resources
- Water Quality Improvement Plan
- Wet Tropics Healthy Waterways Report Card

Natural systems (page 11)

- Baseline indicators
- Qualitative surveys
- Marketing tools and products
- Natural asset management plans
- Alternative economic and resourcing approaches
- Regional GBR action plan

Community (page 7)

- Corporate plans
- Community plans
- Planning scheme strategic framework
- Customer service & CR systems
- Plans, tools and resources housed with partner groups
- Animal Management & Wildlife Stewardship Policy framework.

Community (page 7)

- Baseline indicators
- Qualitative surveys
- Marketing tools
- Alternative economic and resourcing approaches
- Compliance tools

Economy (page 9)

- Corporate plans
- Economic development plans
- Sector-based plans and resources
- Socioeconomic reports and

Economy (page 9)

- Baseline indicators
- Qualitative surveys
- Marketing tools and products
- Natural asset management plans
- Alternative economic and resourcing approaches

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Profit and Loss

Far North Queensland Regional Organisation of Councils 30241
For the period 1 July 2018 to 26 November 2018

	1 JUL-26 NOV 2018
Trading Income	
FNQROC	
FNQROC: Annual Contribution	459,747.00
Total FNQROC	**459,747.00**
Regional Roads & Transport	
RRTG: Funding/Subsidies	142,866.00
Total Regional Roads & Transport	**142,866.00**
Regional Procurement Group	
Regional Procurement: Annual Procurement Contribution	150,000.00
Regional Procurement: Regional Scrap Metal Project 20% savings	5,432.92
Total Regional Procurement Group	**155,432.92**
Water: Short Term Projects: QWrap Funding	11,250.00
Total Trading Income	**769,295.92**
Gross Profit	**769,295.92**
Other Income	
Interest Income	900.03
Total Other Income	**900.03**
Operating Expenses	
Audit & Accounting Fees	533.72
Bank Service Charges	362.16
FNQROC	
FNQROC: Subscription/membership	14,306.36
FNQROC: Chairs Honorarium	6,000.00
FNQROC: Mayoral delegations - accommodation, meals, travel expenses	43,486.61
FNQROC: External Meeting Expenses: Registration Fees	2,804.09
FNQROC: External Meeting Expenses: Travel, Accom & Meals	6,443.28
FNQROC: Internal Meeting Expenses: Miscellaneous	4,590.91
FNQROC: Internal Meeting Expenses: Catering	854.69
FNQROC: Mobile Phone Expenses	549.59
FNQROC: Salaries	72,348.94
FNQROC: Stationery & Office Expenses	2,960.46
FNQROC: Stationery & Office Expenses:Website	145.00
FNQROC: Vehicle Expenses	5,710.12
FNQROC: Reimburse for FNQROC Dinner & Accomm	(3,490.91)
FNQROC: Miscellaneous expenses	42.14
FNQROC: RMCN reimbursement expenses (software subscription)	(80.00)
Total FNQROC	**156,671.28**

	1 JUL-26 NOV 2018
Infrastructure	
Infrastructure: Salaries	42,515.66
Infrastructure: Mobile Phone Expenses	268.20
Infrastructure: Subscriptions/membership	1,200.00
Total Infrastructure	**43,983.86**
Regional Roads & Transport	
RRTG: External Meetings: Travel, Accom & Meals	7,575.91
RRTG: Internal Meeting Expenses: Catering	346.53
RRTG: Right to Information Application	805.70
Total Regional Roads & Transport	**8,728.14**
Regional Urban Water	
Water: Internal Meeting Expenses: Catering	185.46
Total Regional Urban Water	**185.46**
Regional Waste & Recycling	
Waste: Internal Meeting Expenses: Catering	77.27
Total Regional Waste & Recycling	**77.27**
Regional Natural Asset Management	
Nat Asset: Vehicle Expense	2,462.15
Nat Asset:External Meetings: Registration Fees	159.09
Nat Asset: External Meetings: Travel, Accom & Meals	1,198.22
Nat Asset:Mobile Phone Expenses	268.20
Nat Asset: Salaries	39,378.08
Total Regional Natural Asset Management	**43,465.74**
Regional Planning & Economic Development	
Reg Planner/economic development: Internal Meeting Expenses: Catering	96.36
Reg Planner/economic development: Mobile Phone Expenses	268.20
Reg Planner/economic development: Salaries	15,115.00
Total Regional Planning & Economic Development	**15,479.56**
Regional Procurement	
Regional Procurement: Bitumen Reseal Project:Project Coordinator Fees	18,720.00
Regional Procurement: External Meeting Expenses: Travel, Accom & Meals	195.53
Regional Procurement:Internal Meeting Expenses: Catering	154.55
Regional Procurement: Mobile Phone Expenses	268.20
Regional Procurement: Salaries	37,962.99
Regional Procurement: Stationery & Office Expenses	270.00
Total Regional Procurement	**57,571.27**
Asset: External Meetings:Travel, Accom & Meals	(0.01)
FNQROC: Reimbursement of personal expenses	(120.51)
FNQROC: Uniforms	483.95
Infrastructure: Stationery & Office Expenses	318.09
Regional Procurement: Standardised Procurement documentation	24,600.00
Total Operating Expenses	**352,339.98**
Net Profit	**417,855.97**

Balance Sheet

Far North Queensland Regional Organisation of Councils 30241
As at 26 November 2018

	26 NOV 2018
Assets	
Bank	
Cheque Account	81,828.34
V2 Account	1,642,358.40
Total Bank	**1,724,186.74**
Current Assets	
Accounts Receivable New	132,747.70
Total Current Assets	**132,747.70**
Total Assets	**1,856,934.44**
Liabilities	
Current Liabilities	
Accounts Payable	383.04
ANZ Credit Card:FNQROC	5,421.35
GST	11,125.41
Payroll Liabilities:AL Payable Current	44,211.00
Payroll Liabilities:AL Payable Non Current	1,080.00
Payroll Liabilities:LSL Payable Current	7,514.00
Payroll Liabilities:LSL Payable Non-Current	78,294.00
Rounding	(0.08)
Total Current Liabilities	**148,028.72**
Total Liabilities	**148,028.72**
Net Assets	**1,708,905.72**
Equity	
Current Year Earnings	417,855.97
Opening Bal Equity	293,928.07
Retained Earnings	997,121.68
Total Equity	**1,708,905.72**

Expenses - Budget to Actual
2018/19

Expenses	2018/19	July		August		October		June	
		Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual
Salaries	$646,000	$53,834	$0	$107,667	$114,118	$215,333	$201,321	$646,000	
Reseal Program Supervisor (RPEQ)	$60,000	$0	$0	$5,000	$9,360	$15,000	$18,720	$60,000	
FNQROC Delegation expenses	$27,000	$0	$0	$0	$3,953	$13,500	$43,487	$27,000	
FNQROC Emergent delegations	$15,000	$3,000	$3,230	$3,000		$3,000		$15,000	
Vehicle leases and expenses	$35,000	$0		$2,917	$4,045	$8,750	$8,155	$35,000	
Stationery and office (including audit costs)	$12,000	$1,000	$1,394	$2,000	$1,509	$4,000	$4,457	$12,000	
Mobile phones	$5,500	$458	$325	$916	$649	$1,833	$1,299	$5,500	
Software licences	$1,000	$0	-$120	$1,000		$1,000		$1,000	
Subscriptions	$2,000	$2,000	$306	$2,000	$1,506	$2,000	$1,506	$2,000	
Training	$10,000	$0		$1,666		$3,333	$3,975	$10,000	
Board, Western Councils and Advisory Committee Meeting expenses (in	$29,200	$1,467	$309	$5,934	$6,968	$8,867	$19,728	$29,600	
Chair Honorarium	$6,000	$0		$0		$0	$6,000	$6,000	
Maintenance of Strategic Opportunities document	$1,000	$0		$0		$200		$1,000	
Economy and community id subscription	$14,000	$14,000	$14,000	$14,000	$14,000	$14,000	$14,000	$14,000	
Regional Video showcasing the region	$10,000	$0		$0		$0		$10,000	
FNQROC Forum Day	$10,000	$0		$0		$0		$10,000	
Contingencies	$25,700	$2,142	$192	$4,284	$123	$8,567	$1,332	$25,700	
Regional Road Investment Strategy	$200,000	$0		$0		$44,444		$200,000	
Mobile communication blackspot	$100,000	$0		$0		$0		$100,000	
Total expenses	**$1,209,400**	$77,901	$19,636	$150,384	$156,231	$343,827	$323,980	$1,209,800	$0

MEETINGS ATTENDED BY:
DARLENE IRVINE, FNQROC EXECUTIVE OFFICER
FOR THE PERIOD 28 SEPT – 28 NOV 2018

MEETING DATE 2018	MEETING DETAILS
28 Sept	FNQROC Economic Development Meeting
08 Oct	FNQROC Board Meeting
	FNQROC AGM
11 Oct	RMCN Bi-monthly Meeting
15 Oct	TIQ Trade Commissioner ASEAN (Singapore) Roundtable Meeting
16 Oct	DLGRMA Workshop re Electoral Reform and Future Amendments to Balcarra
	DLGRMA Workshop re Local Government Grants Reform
	Mr Andrew Powell MP, Shadow Minister for State Dev, Manufacturing, Infrastructure and Planning
	Hon Stirling Hinchliffe MP, Minister for LG, Racing and Multicultural Affairs
	Mr Steve Minnikin MP, Shadow Minister for Transport & Main Roads
	Hon Mark Bailey MP, Minister for Transport & Main Roads
17 Oct	Roundtable meeting with Tania Hall, Arts Qld re RASN
	Hon Kate Jones MP, Minister for Innovation & Tourism Industry Development
	Mr David Crisafulli MP, Shadow Minister for Environment, Science & GBR
	Roundtable with FNQROC Local Members Hon Curtis Pitt MP (Speaker + Mulgrave), Hon Craig Crawford MP (Minister for Fire and Emergency Services + Barron River), Mr Michael Healy MP (Cairns) and Ms Cynthia Lui MP (Cook)
	Hon Mick de Brenni, Minister for Housing and Public Works, Minister for Digital Technology and Minister for Sport
	Mr David Batt MP, Shadow Assistant Minister for State Development Mr John-Paul Langbroek MP, Shadow Minister for Sport & Racing, Shadow Mini
	Hon Leeanne Enoch MP, Minister for Environment & the GBR, Science & the Arts
	Mr Brent Mickelberg MP, Shadow Assistant Minister for Tourism Industry Dev
	Ms Deb Frecklington MP, Leader of the Opposition Mr Tim Mander MP, Deputy Leader of the Opposition + Shadow Treasurer Mr Dale Last MP, Shadow Minister for NQ and Natural Resources and Mines Ms Ann Leahy MP, Shadow Minister for LG

	FNQROC Cocktail Reception hosted with Hon Craig Crawford MP, Minister for Fire and Emergency Services
22 Oct	FNQROC Regional Road Investment Strategy
25 Oct	FNQ Regional Water Alliance Meeting
26 Oct	FNQ RRIS
30 Oct	FNQROC Contract & Procurement Documentation Training
31 Oct	ROSI Roundtable Meeting (Townsville)
01 Nov	Meeting with TMR
02 Nov	FNQROC Planners Group Meeting
08 Nov	FNQROC Regional Removal & Beneficial Reuse of Bio-solids
09 Nov	Container Refund Scheme Briefing
	Meeting with Cr Kremastos
12 Nov	Savannah Way Board Meeting and AGM
15 Nov	Advance Cairns Breakfast with Hon Richard Marles MP, Shadow Minister for Defence (attended by Linda Richardson on behalf of EO)
	Roundtable meeting with Hon Richard Marles MP, Shadow Minister for Defence (attending by Linda Richardson on behalf of EO)
	LGAQ Roads and Transport Advisory Group – Telstra 5G Innovation Centre
16 Nov	LGAQ Roads and Transport Advisory Group Meeting (Brisbane)
21-23 Nov	ALGA National Local Roads and Transport Congress (Alice Springs)
20 Nov	Roundtable with Senator Chisholm, Senator for Qld (attended by Linda Richardson on behalf of EO)
28 Nov	FNQROC Western Councils Forum